

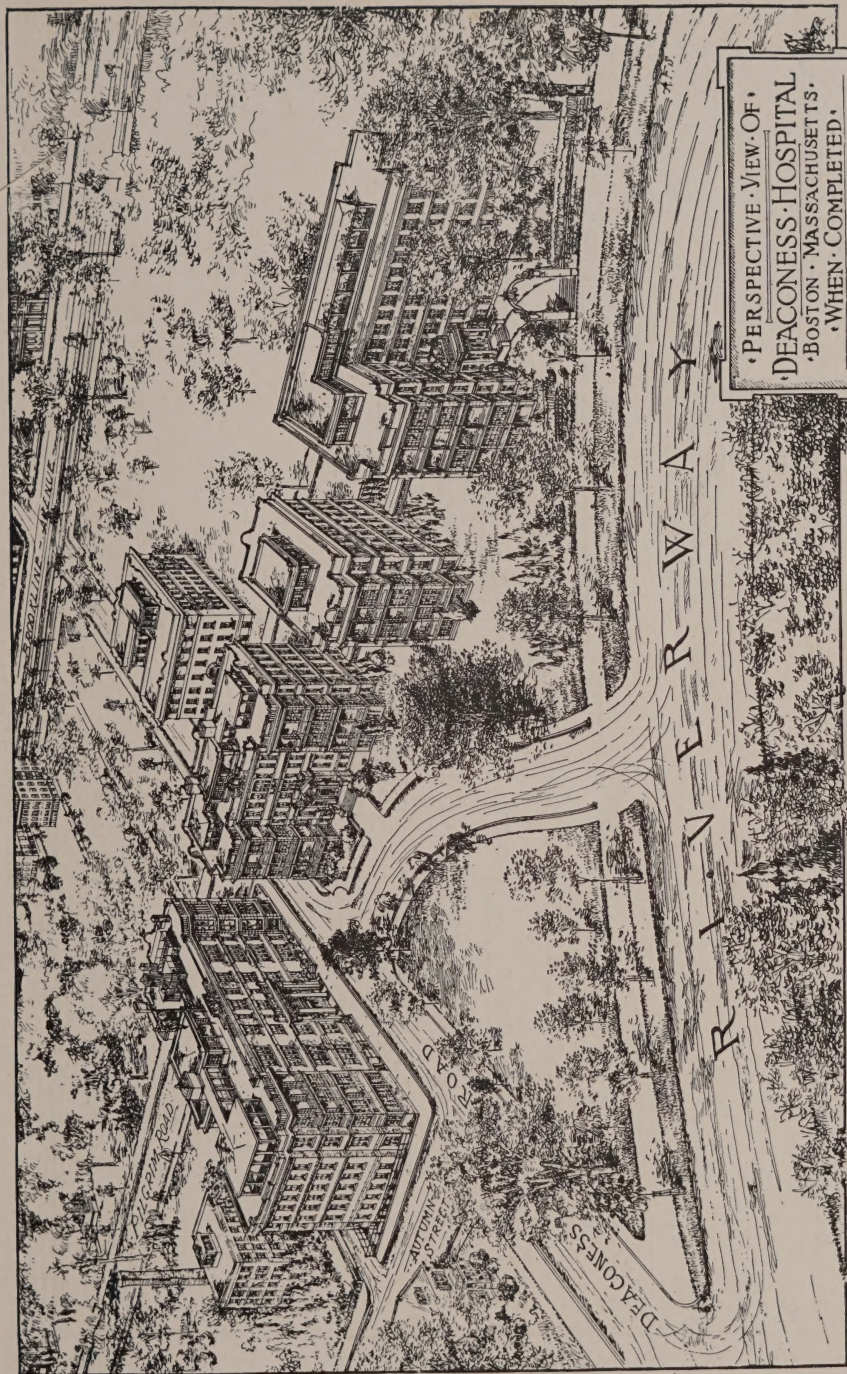
ANNUAL REPORT
OF THE
NEW ENGLAND DEACONESS
ASSOCIATION



*An Institution of the
Methodist Episcopal Church*

THIRTY-FOURTH YEAR
BOSTON, MASSACHUSETTS
1923

Shirley Everett



The completion of the entire group as shown in the prospectus awaits only the further donations which will make it possible.

To meet the financial obligations of the future, we look forward with confidence to the support of all former donors and many new ones.

With deep gratitude for all help that has been received and with larger hopes and plans for future good, we are confident that past achievements are a sign of future growth and power.

YEAR BOOK OF THE NEW ENGLAND DEACONESS ASSOCIATION

FOR THE YEAR ENDING DECEMBER THIRTY-FIRST

NINETEEN HUNDRED AND TWENTY-THREE

REV. WILLARD T. PERRIN, PH.D. . . . PRESIDENT EMERITUS
WILLIAM T. RICH PRESIDENT
C. H. J. KIMBALL TREASURER

137 Milk St., Boston

J. L. SPAULDING, JR. CLERK
CLARENCE W. WILLIAMS . . . COR. SEC. & EXECUTIVE OFFICER

Office of the Association, Deaconess Road, Boston

REV. E. V. HINCHLIFFE FIELD SECRETARY

Institutions and Superintendents, 1923

Hospitals—Boston, Massachusetts; Concord, Massachusetts

MISS CAROLINE A. JACKSON, R.N. GENERAL SUPERINTENDENT
MISS SUSAN E. EMMOTT, R.N.
SUPERINTENDENT HOSPITAL IN CONCORD

Home in Haverhill, Haverhill, Mass.

MISS CLARA WOOD SUPERINTENDENT

Home for Aged Methodist Women, Concord, Mass.

MISS MOLLIE E. DETWILER SUPERINTENDENT

Palmer Memorial Hospital, Roxbury, Mass.

MISS SADIE A. HAGEN SUPERINTENDENT

New England Deaconess Association

Organization January, 1924

President Emeritus: REV. WILLARD T. PERRIN, Dentonia Park, Toronto, Ontario, Canada.

President of the Corporation: WILLIAM T. RICH, 200 High St., Boston, Mass.

Vice-Presidents

S. T. EMERY

BISHOP EDWIN H. HUGHES

A. H. AVERY

EVERETT O. FISK

HON. JOHN L. BATES

C. C. BRAGDON

Clerk of the Corporation: J. L. SPAULDING, JR., 66 King St., Dorchester.

Treasurer: C. H. J. KIMBALL, 137 Milk St., Boston.

Counsel: GEORGE M. WEED, ESQ., 40 Central St., Boston.

Corresponding Secretary and Executive Officer: CLARENCE W. WILLIAMS, Deaconess Rd., Boston

Field Secretary: REV. E. V. HINCHLIFFE, Deaconess Road, Boston.

Members of the Corporation

ALFRED H. AVERY, Waters Ave., Everett.

HON. JOHN L. BATES, Tremont Bldg., Boston.

HOWARD D. BREWER, Worcester, Mass.

MRS. S. C. CARY, Gardner, Mass.

FRANK W. CARTER, 349 Congress St., Boston.

HON. HORACE A. CARTER, Needham Heights.

E. C. LINN, Brookline.

CALVERT CRARY, Foster St., Newtonville.

MRS. J. W. CUSHING, 1577 Beacon St.,

Brookline.

MRS. R. S. DOUGLAS, 18 Fuller St., Brook-

line.

MISS MABEL T. EAGER, 49 Seminary Ave.,

Auburndale, Mass.

S. T. EMERY, 120 Water St., Boston.

E. O. FISK, 2A Park St., Boston.

MRS. H. C. GALLAGHER, Hillside St., Milton,

Mass.

REV. E. J. HELMS, Morgan Memorial Church,

Boston.

BISHOP EDWIN H. HUGHES, 235 Summer St.,

Malden, Mass.

C. H. J. KIMBALL, 137 Milk St., Boston.

H. E. LOCKE, 99 Chauncey St., Boston.

MRS. F. A. PATTERSON, 39 Canterbury Rd.,

Newton Highlands, Mass.

REV. W. T. PERRIN, Dentonia Park, Toronto,

Ontario, Canada.

REV. C. F. RICE, 59 Fourth St., Medford.

WILLIAM T. RICH, 200 High St., Boston.

MRS. WILLIAM M. FLANDERS, Newton.

J. L. SPAULDING, JR., 66 King St., Dorchester.

CHARLES H. WATKINS, 98 Milk St., Boston.

REV. T. C. WATKINS, Highland Ave., Need-

ham Heights, Mass.

MRS. T. C. WATKINS, Highland Ave., Need-

ham Heights, Mass.

A. R. WEED, 40 Central St., Boston.

G. M. WEED, 40 Central St., Boston.

MRS. J. W. WILBUR, 127 Winthrop Rd.,

Brookline.

R. P. JONES, West Somerville.

CONFERENCE MEMBERS

See Conference minutes for 1924.

NOMINATING COMMITTEE OF THE CORPORATION FOR 1924

MR. E. C. LINN

ALFRED H. AVERY.

MISS MABEL T. EAGER.

REV. J. M. SHEPLER

MRS. E. O. FISKE

ANNUAL MEETING ON TUESDAY, JANUARY 22, 1924

A special motion calls for prepared ballots at the Annual Meeting.

Executive Committee—1924

THE PRESIDENT AND CLERK OF THE CORPORATION, THE CHAIRMAN AND SECRETARY OF THE BOARD OF MANAGERS, THE TREASURER, AND

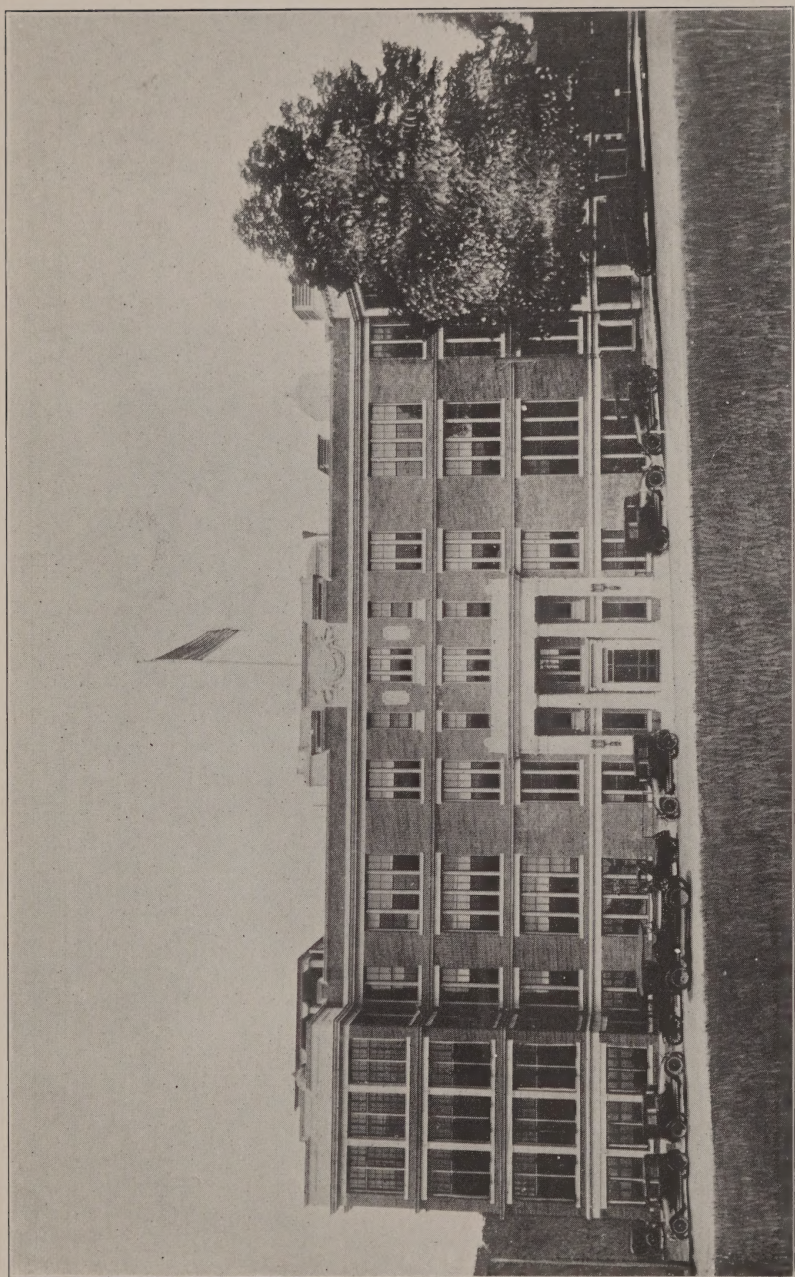
ALFRED H. AVERY, Waters Ave., Everett,
Chairman.

HON. HORACE A. CARTER, Needham Heights.
CALVERT CRARY, Foster St., Newtonville.

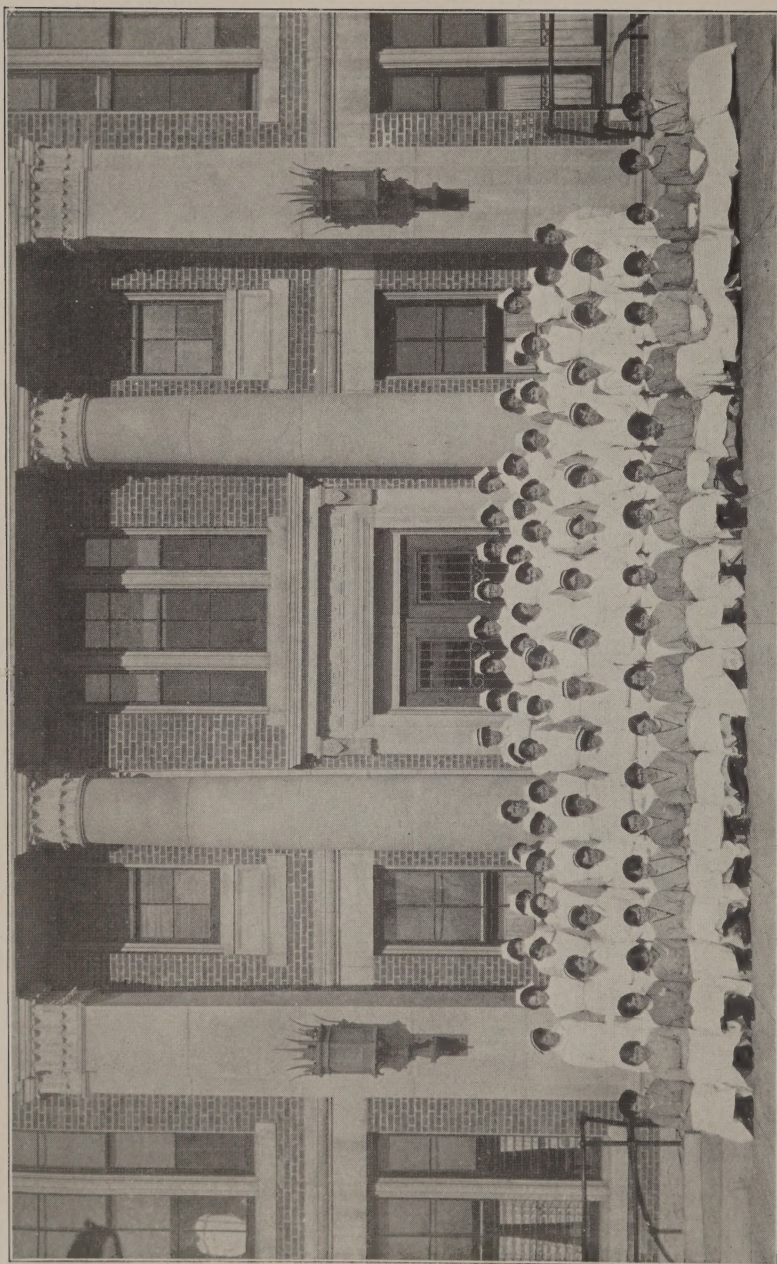
S. T. EMERY, 120 Water St., Boston.

H. E. LOCKE, 99 Chauncey St., Boston.

RALPH P. JONES, 141 Powder House Blvd.
Somerville.



HOSPITAL BUILDING (Outside)



GROUP OF NURSES



GRADUATE CLASS OF NURSES, 1923

If any interested friend should deem it a privilege to furnish a room or a bed in the new Hospital, his own name, or the name of a loved one, will be placed over the door of the room or over the bed which he furnishes, and will also be placed on the records of the New England Deaconess Association, thereby perpetuating that name in the annals of an Institution of the Methodist Episcopal Church.

Boston Hospital Staff

FOR THE YEAR 1924

PHYSICIANS AND SURGEONS

<i>Name</i>	<i>Position</i>
BRIGHAM, F. GORHAM	Physician
JONES, DANIEL FISKE	Surgeon
JOSLIN, ELLIOTT P.	Physician
LAHEY FRANK H.	Surgeon

ASSISTANT PHYSICIANS AND SURGEONS

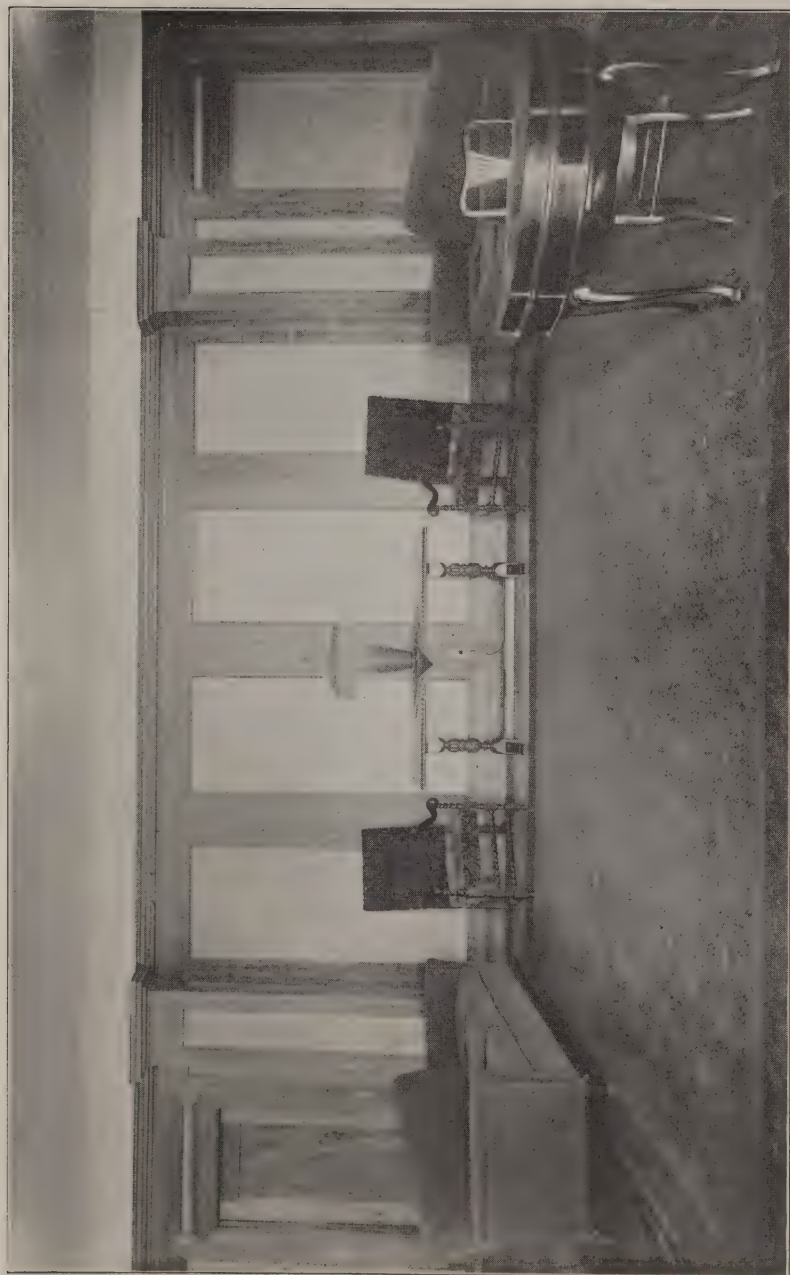
CLUTE, H. M.	Assistant Surgeon
HAMILTON, BURTON E.	Assistant Physician
McKITTRICK, L. S.	Assistant Surgeon
ROOT, HOWARD F.	Assistant Physician

CONSULTANTS

AYER, JAMES B.	Neurology
CLYMER, GEORGE	Neurology
CHENERY, WILLIAM E.	Laryngology
GREENE, D. CROSBY, JR.	Laryngology
MORRISON, L. B.	Roentgenology
SISSON, WARREN	Pediatrics
SPALDING, FRED M.	Ophthalmology
TINGLEY, LOUISA PAINE	Ophthalmology
WHITE, CHARLES J.	Dermatology
GREENWOOD, ARTHUR	Dermatology

ASSOCIATE STAFF

ADAMS, Z. B.	LANE, WALTER A.
ALLEN, ARTHUR	LAWRENCE, CHARLES
ALLEN, FREEMAN	LELAND, GEORGE A., JR.
BALCH, FRANKLIN G.	LODER, HALSEY BEACH
BREED, WILLIAM B.	LUND, F. B.
BREWSTER, G. W. W.	McKEEN, S. F.
BRYANT, ALICE G.	MILLER, RICHARD
COCHRANE, ROBERT	PEMBERTON, FRANK
CRABTREE, H. H.	RAGLE, B. H.
CUSHING ARTHUR A.	ROGERS, MARK H.
DAVIS, LINCOLN	SCUDDER, CHARLES L.
GALLISON, JAMES M.	SISE, LINCOLN
GARLAND, F. E.	SMITH, GEORGE GILBERT
GOODALL, HARRY W.	SMYTH, P. SOMERS
GRAY, HORACE	STONE, JAMES S.
HARE, CHARLES	TITUS, R. S.
HERMAN, E. W.	TOBEY, GEORGE
HORNOR, ALBERT A.	TOBEY, HAROLD
HUBBARD, JOSHUA C.	WADSWORTH, R. G.
HUTCHINS, HENRY T.	WALKER, IRVING
JORDAN, SARAH M.	WHITE, FRANKLIN W.



HOSPITAL FOYER

STANDING COMMITTEES OF THE BOARD OF MANAGERS

The Corresponding Secretary is *ex officio* a member of all Standing Committees.

Hospital in Boston

MRS. H. C. GALLAGHER, *Chairman*
MISS MABEL T. EAGER, *Vice-Chairman*
MRS. T. C. WATKINS, *Secretary*
MR. CALVERT CRARY
MRS. J. W. CUSHING
MRS. A. L. FLANDERS
REV. WILLIAM R. LESLIE
MR. E. C. LINN
MRS. F. A. PATTERSON
MR. WILLIAM T. RICH
MRS. MARY A. WILLIAMS
MISS LUCY LOCKE

**Palmer Memorial Hospital
Operating Committee**

MR. H. E. LOCKE, *Chairman*
MR. C. H. J. KIMBALL, *Vice-Chairman*
MRS. ROLAND E. THORPE, *Secretary*
MR. E. P. BLISS
MRS. S. C. CARY
MRS. S. T. EMERY
MRS. E. WARREN GRIFFITH
MR. J. L. SPAULDING, JR.
MRS. C. W. WILLIAMS
MRS. WILLIAM M. FLANDERS

Home for Aged Methodist Women

MR. J. L. SPAULDING, JR., *Chairman*
REV. E. A. ELLIOTT, *Vice-Chairman*
REV. J. E. COONS
MRS. J. B. CUMMINGS
MRS. R. S. DOUGLASS
MISS ELIZA M. LADNER
MRS. R. S. LAMBERT
REV. C. E. SPAULDING
REV. T. C. WATKINS
MRS. F. A. POWDRELL

Home in Haverhill

MRS. J. W. WILBUR, *Chairman*
MRS. S. T. EMERY, *Vice-Chairman*
MRS. R. A. FOSS
MRS. S. W. JOHNSON
MRS. G. W. BRAINERD

Supplies

The Corresponding Secretary, the
Treasurer and the Superintendents
of the Institutions.

Nominating Committee—1924

REV. WILLIAM R. LESLIE, *Chairman*
MRS. E. O. FISKE
MRS. T. C. WATKINS



SUN PARLOR ON ROOF OF NEW BUILDING

Some Important Dates in Deaconess Work

Resolutions were adopted by the New England Conference at Worcester April, 1889, recommending the establishment of a Deaconess Home and Training School in Boston or vicinity. The following were constituted a committee to whom was entrusted the preliminary work to the establishment of such institutions: William Nast Brodbeck, William R. Clark, Warren P. Adams, Willard S. Allen, Mrs. J. W. Cushing, Mrs. Silas Peirce, Mrs. T. C. Watkins. At the first meeting of this Committee held April 10, 1889, Mrs. J. W. Cushing reported an appropriation of \$150 by the Woman's Home Missionary Society and a personal contribution of \$100 as a nucleus for the Home and Training School.

The New England Deaconess Home and Training School were incorporated November 30, 1889, and reincorporated as the New England Deaconess Association March 28, 1901, with President, Rev. William R. Clark; Vice-President, Rev. W. N. Brodbeck; Clerk, Mrs. Emma H. Watkins; Treasurer, Mrs. J. W. Cushing.

The Deaconess Home and Training School were opened at 45 East Chester Park, November 20, 1889, with Miss Mary E. Lunn, Superintendent.

The Deaconess Hospital in Boston was opened February 5, 1896, with Miss Mary E. Lunn, Superintendent. Removed to 175 Pilgrim Road, its present building, April 15, 1907, with Miss Adeliza A. Betts, Superintendent since 1900. The Brodbeck Cottage, an annex to the Hospital, was opened November 15, 1915. The 125-bed extension was dedicated May 24, 1923; Miss Caroline A. Jackson, Superintendent.

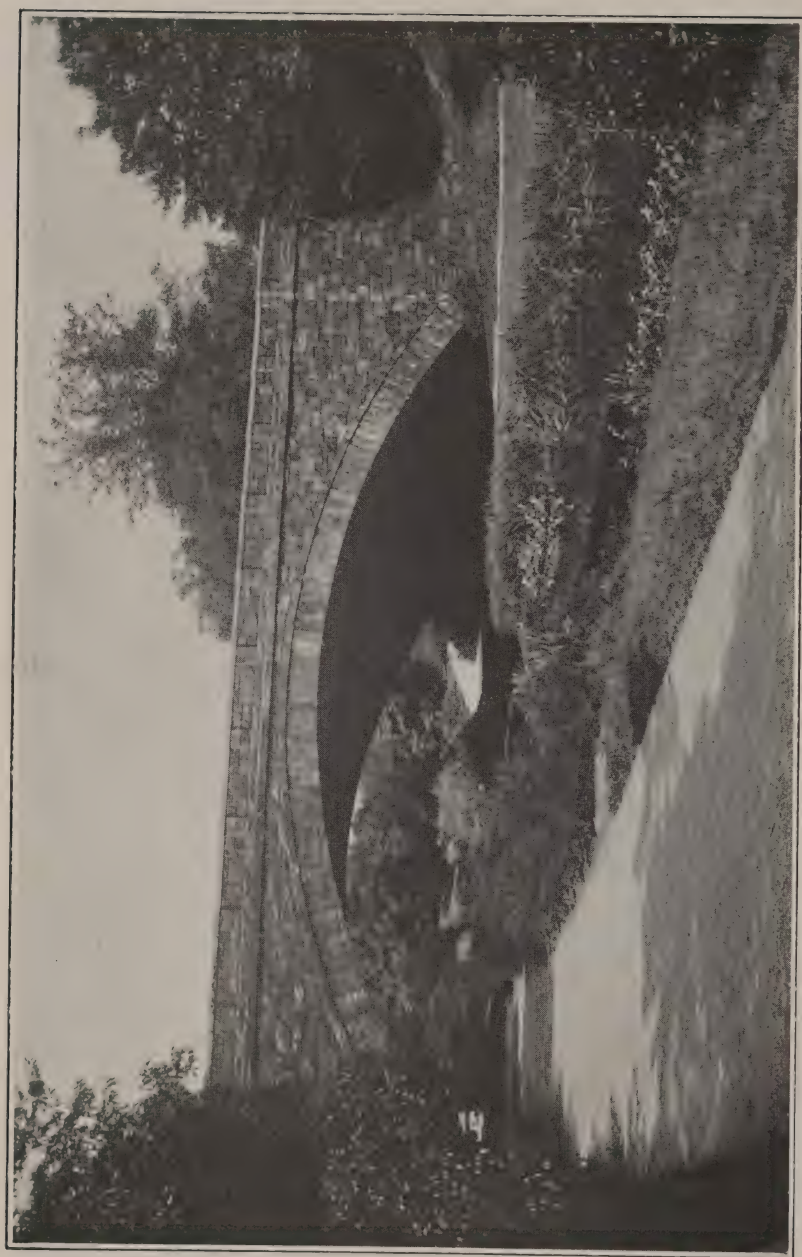
A Training School property was provided January 28, 1906, with Miss Orianna F. Harding, Superintendent. The new building was occupied the summer of 1913, with Miss Alice M. Robertson, Superintendent-Principal. This school is now affiliated with Boston University.

The Haverhill (Fresh Air) Home was opened the summer of 1907, with Miss Mary Anna Taggart, Superintendent.

The Deaconess Hospital in Concord was opened November 15, 1911, with Miss Lucy Cherille Robinson, Superintendent. The Private Ward Annex was opened July 1, 1916, with Miss Edith F. Bennett, Superintendent.

The Home for Aged Methodist Women at Concord, Mass., was opened November 15, 1913, with Miss Sadie A. Hagen, Superintendent.

The Palmer Memorial Hospital for Chronic Medical Cases at 560 Blue Hill Ave., Roxbury, was opened on June 1, 1920, with thirty-nine beds available, with Miss Sadie A. Hagen, Superintendent.



VIEW FROM ROOF (Bridge)

**Deaconesses Affiliated with the Association
During the Year 1923**

***TRAINING SCHOOL FOR CHRISTIAN SERVICE**

Affiliated with Boston University School of Religious Education

ROBERTSON, ALICE MARTHA, A.M., Dean of Women

HOSPITAL IN BOSTON

BETTS, ADELIZA A., R.N., Superintendent
BARKER, ALICE M., Reception Deaconess and Chaplain
HAMILTON, MARION, Head Nurse
RUUD, MINA L., Head Nurse

HOME IN HAVERHILL

WOOD, CLARA, Superintendent and Field Worker
HAHN, EMMA, Matron

HOME FOR AGED METHODIST WOMEN

DETWILER, MOLLIE E., Superintendent
COLSON, SUSAN D., Assistant

PALMER MEMORIAL HOSPITAL

HAGEN, SADIE A., Superintendent
RAYNES, ANNIE, Assistant
ANDERSON, EMMA S.

NEW ENGLAND DEACONESS ASSOCIATION

General Office

HARDING, ORIANNA F., Field Worker

*Until July 1, 1922.



VIEW FROM ROOF (River and Walks)

Foreword

WILLIAM T. RICH, *President*

FOR a man, or an Institution, to have been privileged to stand at the portal of a great adventure for God, and to have drawn back is a tragedy than which there can be no greater. But, to have seen in the beyond, with the eye of faith, the beckoning hand of the Master of Men, and to have entered with a boldness born of a confidence in Him, is a step so big with infinite possibilities that God alone can measure its length.

Some such opportunity and faith as this marks the first year of our enlarged Deaconess Hospital. Would that all those who in any way, by large or small gifts, by prayers and sacrifices, have made possible this House of Mercy could know something of the blessings which have come to those who have found refuge and life here during the days of the year just closed.

The great company who came to us in their time of need and have gone out into life's activities renewed and refitted because of our larger and more complete equipment, bear testimony to the increasing work of the Hospital.

The Staff have been prodigal of their time and strength. The Superintendent has given herself unstintingly to the multiplied problems and activities, and the whole working organization has been almost sacrificial in its service of ministry.

This priceless possession is ours, but we hold it as a sacred trust committed to us, to be administered in the name of the Master for those whose paths lead through the valleys and shadows of life's experiences.

What does the new year hold for our other activities?

Palmer Memorial Hospital for Chronic Cases, with its undeveloped capacity, stands as a challenge. Shall we accept it in the same spirit of faith and courage?

The work done here is not one whit behind that of our other institutions. The same Master dominates the lives and activities of its workers, and the same sacrificial service performs the last ministries to bodies shot through with terrible maladies,—meanwhile the faithful workers wait their larger opportunity.

A similar challenge faces us in the ministry to the aged women of the Church, and the undernourished children of our congested city homes. Shall we meet it in the name of our Lord and Master, Jesus Christ? I feel sure we will.



SUPERINTENDENT'S OFFICE (Boston Hospital)

Report of the Corresponding Secretary and Executive Officer

CLARENCE W. WILLIAMS

ON May 24, 1923, under perfect weather conditions, about twelve hundred interested friends inspected the newly completed extension of our Deaconess Hospital in Boston and attended the dedicatory services which were held in the large Sun Room on the roof of the building.

The cost of the 125-bed extension has been \$441,940.00. This is somewhat larger than we expected when we contemplated the building two years ago. Taking everything into consideration, however, we feel well satisfied with the results.

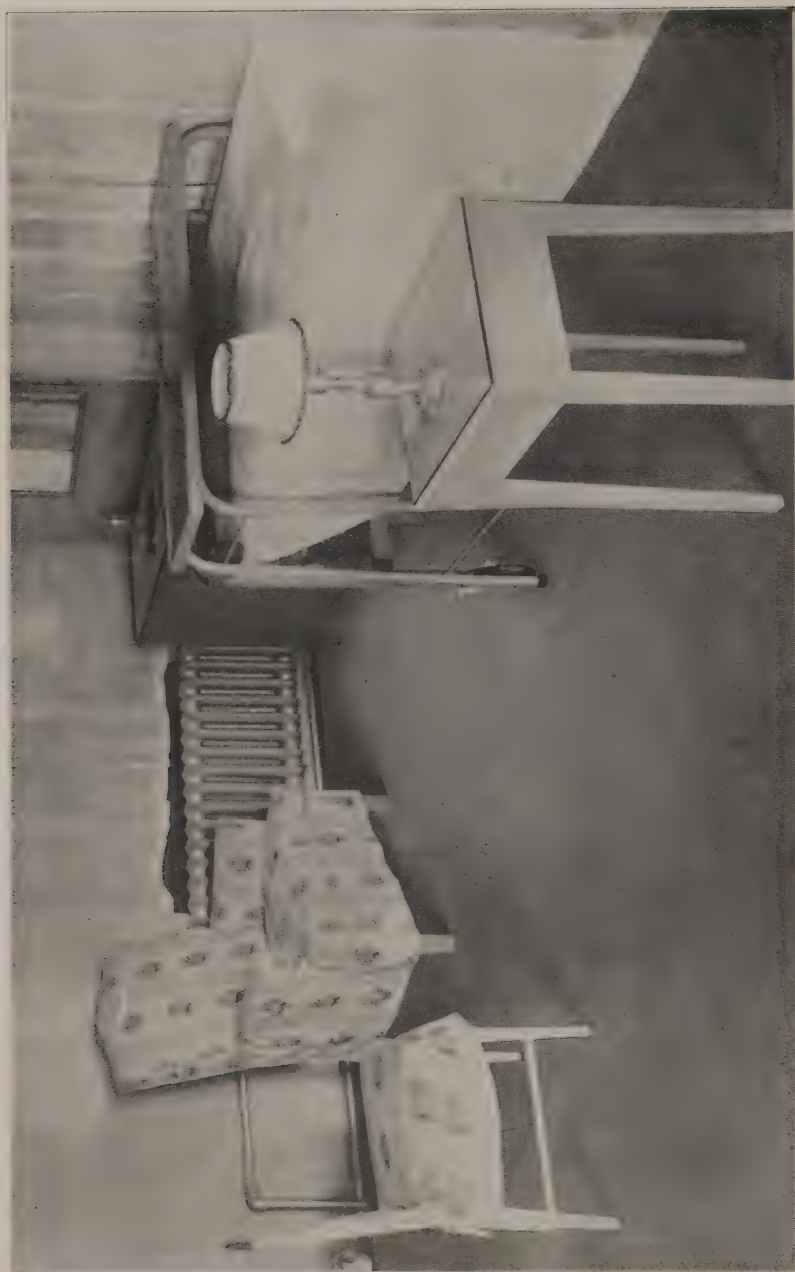
Among our visitors during the past six months have been many who know institutional work very thoroughly. They have warmly congratulated us upon the completeness of our new building and its furnishings.

Owing to building operations, our work in the Deaconess Hospital has necessarily been very much disturbed. Many beds in the old Hospital had to be given up during remodeling and repairs long before we were able to have new beds in their places, consequently we shall show a larger financial deficiency than in other years.

Miss Adeliza A. Betts, who for many years has served the Hospital so faithfully, has been appointed to the position of Superintendent Emeritus. This gives her the privilege of living at the institution and of rendering valuable services in many ways. I wish personally to express my appreciation and also that of the Association for the invaluable services she has rendered the Hospital during the past twenty-three years. We hope she may be with us yet many years to come to enjoy the fruits of her consecrated efforts. Our Association takes great delight in assuring her of her future in whatever way may be her pleasure.

In May, Miss Caroline A. Jackson, a graduate of this Hospital and of the Boston Lying-In Hospital, was appointed to the position of Superintendent. She has already demonstrated her ability to cope with the many difficulties which are bound to arise in reorganizing the work of an institution.

Those who have been associated with Miss Betts and Miss Jackson in carrying on the work of the Hospital and Training School for Nurses are worthy of special mention. During the disturbing times of change and enlargement they have been faithful and true in every sense of the word.



TYPICAL PRIVATE ROOM (New Hospital Extension)

One of the outstanding changes which has been made in connection with our work during the past year, was the establishment of a permanent Medical and Surgical Staff. From this organization large results have been obtained since the opening of the new building.

By these advances made in building, equipment and Medical and Surgical services, we have met the requirements of standardization of the College of Physicians and Surgeons and are now registered as a Class A Hospital.

The administration cost of the Hospital during 1923 has been \$200,062.63. The receipts have been \$186,346.41, showing a deficiency of about \$13,716.22. In 1922 the expense of carrying on the Hospital work was \$127,828.87, and the receipts, including income from all sources, was about the same. Much of this deficiency for 1923 was occasioned by the giving up of beds in the old building and by extra expense incurred in reorganization. We anticipate a different financial showing for the year 1924.

The present needs at the Deaconess Hospital in Boston are a larger Nurses' Home and an increased endowment fund. While we are now receiving considerable financial aid from various sources for carrying on our work, it will soon be necessary to make some special effort to raise the money needed to finish paying for our new Hospital buildings, so that the money now used in paying interest on mortgages may be used to increase our free bed fund.

DEACONESS HOSPITAL AT CONCORD

At the Hospital in Concord the year of 1923 has in many ways proved the most difficult of any we have experienced since the Hospital was opened.

During the year Concord lost one of its leading physicians and the hospital one of its ablest supporters, by the death of Dr. G. E. Titcomb.

The total receipts for the year were \$18,733.00. The total expenses, \$27,602.00, showing a deficiency of \$8,869.00. In 1922 the receipts were \$27,284.00, the expenses \$29,512.00, with a deficiency of \$2,228.00.

As the work done at this Hospital is almost wholly for the benefit of Concord and vicinity, the Executive Committee of this Association has authorized its Attorney, Mr. George M. Weed, to consult with the people of Concord concerning the advisability of forming an organization in that town which shall take over the management of the Hospital and assume the entire responsibility for its financial obligations. We feel that an organization of Concord people with an intimate knowledge of conditions in Concord and vicinity could carry on this work much more economically and



NEW CLINIC OPERATING ROOM

effectively than is now being done, since under the changed conditions which permeate all branches of labor it is impossible for us longer to furnish nurses from our Training School.

A temporary organization has already been formed, with Mr. Weed as our representative.

PALMER MEMORIAL HOSPITAL

A splendid and unusual service to humanity is being carried on at the Palmer Memorial Hospital for the benefit of those suffering from chronic diseases. The work done here is of the highest order and has been handled most efficiently. We regret that available funds do not allow us to receive more patients at reduced rates, as those who need our care most are usually unable to pay the full cost.

The expense for carrying on this work at the Palmer Memorial for the year 1923 has been \$50,226.88. The receipts have been \$47,188.07, leaving a deficiency of \$3,038.81. In 1922 the expenses were \$48,614, and the receipts \$45,907, making the deficiency for both years much the same.

Mr. Arthur W. Hale, Financial Secretary, whose services were secured by the Executive Committee of the Association, has since the first of the year been representing this branch of our work. Letters and personal solicitations have been productive in bringing in funds for endowment to the amount of \$12,500, with the knowledge that at least two wills have been drawn in favor of Palmer Memorial or the Deaconess Hospital to the amount of twelve or fifteen thousand dollars.

It is hoped that by continued efforts in this direction it may yet be possible to wipe out the indebtedness of this Institution and reduce the cost to patients.

Our needs here are similar to those of the Hospital in Boston—increased accommodations for nurses and a much larger Endowment Fund.

HOME IN HAVERHILL

During the past summer the work at the Haverhill Home was carried on for undernourished children, and during the winter the work was continued for the benefit of women guests, who came for rest and recuperation.

This work is shaping itself into a health problem, and for this reason the Home Committee feels that the property at Haverhill should be disposed of as soon as possible and a property much nearer Boston purchased. In this manner much benefit might come to it in the way of medical attention and nursing from our



SURGICAL LABORATORY

Hospital in Boston. Also, if this home were nearer our other Institutions, we believe increased interest in this particular branch of our work could be aroused.

A special committee has been appointed to investigate the advisability of making a readjustment in connection with this work.

The expenses of the summer work at Haverhill during the year 1923 have been \$2,960.20, and the receipts \$1,886.40, showing a deficiency of \$1,073.80. The receipts for 1922 were considerable more than this year, notwithstanding a larger number of children were cared for this year than last.

I am at a loss to know why the donations for this particular work were so much reduced, as the usual appeals were made to the churches and to individuals.

The needs of this work are: A new location, nearer Boston, and adequate endowment.

Much credit is due Miss Wood and her associates for the efficient way in which the work has been carried on.

Plans will be perfected whereby this branch of our work becomes a part of our regular yearly budget, the same as all other Institutions under our care.

HOME FOR AGED METHODIST WOMEN IN CONCORD

I wish to especially stress the great need of endowment at the Home for Aged Methodist Women in Concord. It is almost a calamity that we have been unable to admit the old people who have applied to us for entrance into the Home during the past year, and it has become very hard to explain why we are not able to do this. We have already recommended to the Executive Committee that someone be appointed to give entire time to the securing of endowment for this work. Few, if any, gifts come to an Institution of this kind without personal solicitation. I believe the time has now come when special efforts should be made to put this Home in the position whereby we can fill the rooms and properly care for the home without showing a large yearly deficit.

Expenses for the year 1923 have been \$12,166.11. The receipts have been \$6,552.97, showing a deficiency of about \$5,613.14. The expenses for 1922 were \$11,427 and the receipts \$5,994.00.

Much credit is due Miss Detwiler, the Superintendent, and her associate, Miss Colson, for carrying on this work so efficiently during the past year.



SURGICAL FLOOR (Looking West)

THE FARM

We are carrying on the work at the Farm much as formerly, looking forward to the time when the larger requirements of our Institutions will make this farm a real asset to us. I shall recommend to the Executive Committee that we arrange to have the products of the Farm not only marketed in Boston during the summer, as we have been doing, but distributed, while fresh, to our Institutions. A small express truck may be required to make this possible, but I feel confident this can be made a success, both in giving to our Hospitals fresh vegetables and in showing a better income for the Farm.

The expenses at the Farm for the past year have been \$9,298.00. The receipts have been \$8,213.00, showing a deficit of \$1,085.00. However, this deficit is more than covered by the products of the Farm now on hand in the way of hay, etc. As we are also carrying a large interest charge, on loans covering former expense accounts, which is somewhat more than the difference shown, we consider that the Farm has more than maintained itself during the past year.

During 1923 we sold vegetables to the amount of \$4,919, and milk and cream \$2,950, or a total income from sales of \$7,869. In 1922 this figure totalled \$5,479. The increase of sales was in spite of the drought which cut down some of our products very materially. Without the drought the Farm would have shown no deficiency whatever. The Farm is in good condition,—far better, I think, than ever before, and if another year we can turn more of our products into our Institutions, I believe it can be made very profitable to us.

Mr. Peterson, the Superintendent, has exhibited marked ability in handling this work and much credit is due him for the favorable showing made during last year.

ADMINISTRATION

At Conference time, Rev. Edwin V. Hinchliffe was appointed by the Bishop as our new Field Secretary, taking the place of Rev. J. Edwin Lacount, who left us earlier in the year. Mr. Hinchliffe's work, and that of his good wife, has been very satisfactory and most helpful. They have journeyed with our pictures to many parts of New England. I have heard only complimentary reports of their visits and the financial results have shown considerable increase over the year previous.

I wish to give special credit to Miss Harding for the work she has done during the year in the interest of the Free Bed Fund. As a result of her efforts she has been able to bring in between six and seven thousand dollars.



SURGICAL FLOOR (Looking North)

The total cost of administration has been about six per cent of the total expenses of all of our Institutional work. We have received from legacies and donations for the year a total sum of \$108,442.95.

I take this opportunity of expressing my appreciation of the splendid support given the work of the New England Deaconess Association by my associates in the Administration Offices, the Superintendents of the Institutions, the Officers of the Corporation, the Board of Managers, the standing committees, the Deaconess Aid Society, the Deaconess Aid Circle and our constituency throughout New England.

We regret that we are called upon to report the death of Rev. G. S. Chadbourne and of Mrs. F. H. Eaves. Both had been connected with the Association almost from its beginning, and both had served on many of its important committees,—Mrs. Eaves being a member of the Hospital Committee from 1897 until the time of her death.

“We can build forward where they were forced to leave off and bring nearer perfection the great edifice which they left incomplete.”



SURGICAL FLOOR—DOCTORS' CONSULTING ROOM

Treasurer's Report

DEPARTMENT RECEIPTS AND EXPENDITURES, 1923

	<i>Receipts</i>	<i>Payments</i>	<i>Current Deficiency</i>
Boston Hospital	\$186,346.41	\$200,062.63	\$13,716.22
Haverhill Home	1,723.96	2,991.85	1,267.89
Concord Farm	8,213.42	9,298.98	1,085.56
Concord Hospital	18,733.37	27,602.35	8,868.98
Fresh Air Work	1,886.40	2,960.20	1,073.80
Home for Aged Methodist Women	6,552.97	12,166.11	5,613.14
Palmer Memorial Hospital	47,188.07	50,226.88	3,038.81
Total Deficit for Year			\$34,664.40
Deficits as reported Jan. 1, 1923			56,652.48
Hospital Deficit for 1921			696.33
Total Deficit Jan. 1, 1924			\$92,013.21

DETAILED REPORT OF DEPARTMENTS

ADMINISTRATION EXPENSE

Salary, Corresponding Secretary	\$3,600.00	
Salary, Field Secretary	3,427.50	
Salary, Financial Secretary	3,499.98	
Traveling Expenses	1,201.46	
Payroll	5,072.13	
Printing and Stationery	2,010.10	
Postage, Carfare, Express and Telephone	1,033.04	
Supplies	463.27	
Interest and Insurance	153.15	
Retired Deaconesses	455.00	
Miscellaneous and Janitor	462.35	
Auditing	250.00	
Auto Expense	858.26	
Advertising	292.50	
		\$22,778.74

GENERAL INCOME

Donations	\$3,910.50	
Interest	1,437.20	
Miscellaneous	120.98	
		5,468.68
		\$17,310.06

NET EXPENSE CHARGED TO:

Boston Hospital, 75%	\$12,982.55
Palmer Memorial, 20%	3,462.01
Concord Hospital, 3%	519.30
Home for Aged Methodist Women, 2%	346.20
	\$17,310.06

BOSTON HOSPITAL

PAYMENTS:

Pay roll	\$50,564.86
X-Ray Operator's Fees	1,373.32
Laboratory Fees	587.00
Medical and Surgical Supplies	9,155.36
Provisions and Groceries	50,661.40
Supplies	1,139.29
Laundry	5,832.60
Dietary Department	2,157.58
Heat, Light, Power and Water	29,343.74
Postage, Carfare, Express, Telephone	2,548.61
Insurance	2,135.08

Interest:

On Annuities	\$1,566.78	
On Mortgages	11,900.00	
On Other Loans	1,848.46	
	<u>15,315.24</u>	
Printing and Stationery	3,223.15	
Repairs and Improvements	4,645.42	
Furnishings	912.87	
Miscellaneous and Traveling	1,011.85	
House Expense	4,011.71	
Tuition of Students	2,461.00	
Administration Expense	12,982.55	
	<u>12,982.55</u>	\$200,062.63

RECEIPTS:

Patients	\$157,562.27	
(Including X-Ray Fees, \$5,532.50)		
Committee of the Permanent Charity Fund	1,000.00	
Donations for Free Work	5,591.00	
Interest on Permanent Funds	9,043.80	
American White Cross	6,316.43	
Miscellaneous	2,359.70	
Refund on Board and Tuition	2,517.00	
John D. Rockefeller, Jr., Insulin Fund	900.00	
Smith-Hamilton Fund Income	1,056.21	
	<u>186,346.41</u>	
Deficit		\$13,716.22
Deficit, 1921		696.33
		<u>14,412.55</u>
Total Deficit		\$14,412.55

HAVERHILL HOME

PAYMENTS:

Payroll	\$1,344.54	
Groceries and Provisions	542.86	
Postage, Carfare, Express and Telephone	138.88	
Printing and Stationery	21.00	
Heat, Light, Power	470.11	
Repairs and Improvements	193.42	
Insurance	18.48	
Laundry	78.47	
Miscellaneous and Supplies	48.52	
Furnishings	30.53	
Industrial Work	16.13	
House Expense	88.91	
		<u>\$2,991.85</u>

RECEIPTS:

Board	\$479.75	
Miscellaneous	24.35	
Home Endowment Fund Interest	1,219.86	
		<u>1,723.96</u>
Deficit		\$1,267.89
Deficit, December 31, 1923		3,873.27
		<u>\$5,141.16</u>
Total Deficit		

FRESH AIR WORK

PAYMENTS:

Payroll	\$889.38	
Provisions and Groceries	1,219.53	
Postage, Carfare, Telephone	62.67	
Printing and Stationery	17.40	
Repairs and Improvements	371.36	
Heat and Light	26.63	
Miscellaneous	4.09	
Laundry	145.37	
Transportation	58.35	
Industrial Work	35.74	
House Expense	129.68	
		<u>\$2,960.20</u>

RECEIPTS:

Donations	\$1,884.00	
Miscellaneous	2.40	
		<u>1,886.40</u>
Deficit		\$1,073.80
Deficit, December 31, 1922		41.80
		<u>\$1,115.60</u>
Total Deficit		

CONCORD FARM

PAYMENTS:

Payroll	\$3,456.19	
Stock Feed	1,932.27	
Seeds, Plants and Fertilizer	810.50	
Equipment	154.12	
Light and Power	97.13	
Freight and Telephone	278.08	
Interest	900.99	
Insurance	284.71	
Auto Expense	276.68	
Supplies	143.73	
Stock	155.00	
Repairs	189.87	
Miscellaneous	619.71	
		<u>\$9,298.98</u>

RECEIPTS:

Milk and Cream	\$2,950.48	
Vegetables and Plants	4,919.79	
Live Stock	158.00	
Interest	60.00	
Miscellaneous	125.15	
		<u>8,213.42</u>

Deficit	\$1,085.56
Deficit, December 31, 1922	14,378.66
	<u>\$15,464.22</u>
Total Deficit	\$15,464.22

CONCORD HOSPITAL

PAYMENTS:

Payroll	\$10,348.05	
Medical and Surgical Supplies	1,403.09	
Provisions and Groceries	5,886.26	
Laundry	2,772.33	
Dietary Department	727.22	
Heat, Light, Power and Water	3,248.07	
Postage, Carfare, Express and Telephone	457.16	
Interest and Insurance	968.85	
Printing and Stationery	37.75	
House Expense	474.92	
Repairs	759.35	
Administration Expense	519.30	
		<u>\$27,602.35</u>

RECEIPTS:

Patients	\$18,619.70	
Donations	60.00	
Miscellaneous	53.67	
		<u>18,733.37</u>

Deficit	\$8,868.98
Deficit, December 31, 1922	10,929.36
	<u>\$19,798.34</u>
Total Deficit	\$19,798.34

HOME FOR AGED METHODIST WOMEN

PAYMENTS:

Payroll	\$4,353.20	
Provisions and Groceries	3,640.58	
Postage, Carfare, Express and Telephone	103.64	
Repairs and Improvements	496.30	
Heat, Light, Power and Water	1,489.21	
Laundry	157.54	
Interest and Insurance	860.60	
Printing, Stationery, Advertising	141.69	
Furnishings	17.94	
Miscellaneous	55.22	
House Expense	279.38	
Traveling Expense	97.02	
Medical Expense and Care	127.59	
Administration Expense	346.20	
		\$12,166.11

RECEIPTS:

Board	\$2,111.17	
Donations	9.90	
Miscellaneous	90.38	
Rent of rooms	233.33	
Smith-Hamilton Fund Income	1,056.21	
Deposit Account 10%	642.74	
Interest	2,409.24	
		6,552.97
Deficit		\$5,613.14
Deficit, December 31, 1922		9,535.45
Total Deficit		\$15,148.59

PALMER MEMORIAL HOSPITAL

PAYMENTS:

Payroll	\$19,516.30	
Medical and Surgical Supplies	3,278.33	
Provisions and Groceries	11,294.68	
Supplies	244.26	
Heat, Light, Power and Water	4,693.71	
Laundry	1,654.34	
Dietary Department	70.41	
Postage, Carfare, Express and Telephone	630.86	
Interest and Insurance	914.30	
Printing, Stationery and Office	170.47	
Repairs and Improvements	810.76	
Furnishings	1,381.46	
House Expense	1,633.93	
Traveling Expense	196.14	
Miscellaneous	274.92	
Administration Expense	3,462.01	
		<u>\$50,226.88</u>

RECEIPTS

Patients	\$32,477.05	
Donations and Bequests	1,120.00	
Committee of the Permanent Charity Fund	5,000.00	
Miscellaneous	303.49	
Smith-Hamilton Fund Income	1,056.21	
Interest	914.90	
American White Cross	6,316.42	
		<u>47,188.07</u>
Deficit	\$3,038.81	
Deficit, December 31, 1922	11,084.09	
		<u>\$14,122.90</u>
Total Deficit		\$14,122.90

JOHN D. ROCKEFELLER, JR., INSULIN FUND

Receipts	\$15,000.00	
Payments on order of Physician in Charge	6,766.98	
		<u>\$8,233.02</u>
Balance on Hand		\$8,233.02

TRAINING SCHOOL ACCOUNT

Deficiency of 1921	\$5,735.68	
Deficiency of 1922	377.84	
		<u>\$6,113.52</u>

AMERICAN WHITE CROSS

Balance, January 1, 1923	\$2,614.94
Receipts	13,134.58

\$15,749.52

PAYMENTS:

Traveling and Printing	\$2,032.70
Publicity Account	1,033.97

3,116.67

Net \$12,632.85

To Boston Hospital Account 6,316.43

To Palmer Memorial Account 6,316.42

\$12,632.85

PUBLICITY ACCOUNT

Moving Picture Equipment and Collateral Expenses:

To January 1, 1923	\$7,867.64
Payments for 1923	992.76

\$8,860.40

Received from Undesignated Legacy \$7,826.43

From American White Cross Receipts 1,033.97

\$8,860.40

INTERCHURCH WORLD MOVEMENT

Paid guarantee account expenses \$29,926.43

INCOME OF PERMANENT FUNDS

Interest on Securities \$15,248.32

Pro-rated to income accounts of Specific Funds as indicated.

INTEREST ACCOUNT

Interest paid on notes payable \$8,604.48

Interest paid on uninvested balances of permanent funds 2,989.13

\$11,593.61

Charged to accounts having deficiencies.

CAPITAL ACCOUNTS AND INCOME THEREON

HOME ENDOWMENT FUND

As reported	\$19,669.69
Bequest	500.00
	\$20,169.69

INCOME

Interest received	1,219.86
To Haverhill Home Account	1,219.86

BOSTON HOSPITAL

BUILDING FUND

Total as reported	\$424,173.80
Transfer of Training School Funds	71,045.99
	\$495,219.79

RECEIPTS, 1923:

Donations	\$5,836.42
Donations on Annuity	1,000.00
Centenary	24,839.05
Bequests	200.00
For Furnishings	10,924.00
	42,799.47
Total Receipts	\$538,019.26

MORTGAGES:

As reported	\$82,000.00
Additional Mortgages	125,000.00
	\$207,000.00
Paid on Mortgage	4,000.00
Present Mortgage, Main Plant	\$203,000.00
Palmer Lot	\$13,000.00
Gaertner Property	23,000.00
Holland Property	10,000.00
Total Mortgages	\$249,000.00
Cash Deficit	83,007.13
Total Indebtedness	332,007.13
	\$870,026.39

EXPENDED:

Land and First Wing	\$150,000.00	
Furnishings	14,710.44	
Brodbeck Cottage	18,974.09	
Furnishings	1,941.61	
Riverway Properties	92,522.47	
New Buildings and Improvements in Original Building	473,069.72	
Furnishings for New Building	47,762.07	
Training School, Land and Building	64,655.17	
Training School Furnishings	6,390.82	
		<u>\$870,026.39</u>

ENDOWMENT FUND

As Reported, 1921		\$111,376.40
Bequests in 1922	1,100.00	
Donations in 1922	235.00	
Donations in 1923	25.00	
		<u>1,360.00</u>
Transferred from Training School Endowment Fund		106.75
		<u>\$112,843.15</u>

(Annuity of \$1,000 included)

Income { \$5,634.44 in 1922
6,709.26 in 1923 } credited to Hospital Account.

FREE BED FUNDS

	<i>Principal</i>	<i>Income</i>	<i>Expended for Specific Purposes of Funds</i>	<i>Expended for General Purposes of Hospital</i>
Geo. Wm. Boyd Free Bed Fund	\$5,000.00	\$289.72		\$289.72
Fannie F. Eager Free Bed Fund	5,000.00	289.72		289.72
N. H. Conference Bed Endowment Fund	1,019.36	45.74		45.74
Abbie K. Chandler Fund	1,000.00	45.74	\$14.95	30.79
Special Free Bed Fund	5,056.25	289.72		289.72
Annie W. Woolson Bed Fund	5,000.00	289.72		289.72
Geo. R. Eager Free Bed Fund	5,000.00	289.72		289.72
F. B. Webster Free Bed Fund	2,000.00	106.74		106.74
Mrs. Hannah R. Richards Memorial Fund	1,000.00	55.50		55.50
Totals	<u>\$30,075.61</u>	<u>\$1,702.32</u>	<u>\$14.95</u>	<u>\$1,687.37</u>



CASHIER'S OFFICE

MISCELLANEOUS FUNDS

Gallah Levi Fund	\$1,000.00	\$45.74	\$45.74
Holt Room Fund	1,000.00	45.74	45.74
Kingsbury Fund for Aliens	678.05	39.65	39.65
Abbie S. Peasley Free Service Fund	475.00	30.50	30.50
Nurses' Training School Scholarship Fund	349.98	15.25(Added to (Fund)	
Elijah B. Hine & Josephine M. Hine Room Fund	3,900.00	182.98	182.98
		(Paid on Annuity)	
F. B. & G. A. Webster Fund	8,000.00	(All Income paid to donor)	
(Income after death of donor to be used for Free Work)			
Sarah R. Griffin Fund	7,000.00	281.40	281.40
(Income for general purposes of Hospital)			
	<u>\$22,403.03</u>	<u>\$641.26</u>	<u>\$182.98</u>
			<u>\$443.03</u>

CHILDREN'S HOME ENDOWMENT FUND

As reported	\$3,882.32
Donation	500.00
	<u>\$4,382.32</u>

INCOME

Balance on hand, January 1, 1923	\$1,027.83
Interest received	274.47
	<u>\$1,302.30</u>
On hand December 31, 1923	\$1,302.30

CONCORD FARM

BUILDING FUND

Gift of Land and Securities, as reported	\$13,633.55
Advanced from Association Funds	2,630.55
	<u>\$16,264.10</u>
Value of Property as reported	\$14,264.10
Balance Due on Mortgage	2,000.00
	<u>\$16,264.10</u>

EQUIPMENT ACCOUNT

Cost as reported	\$5,135.19
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CONCORD HOSPITAL

BUILDING FUND

Receipts as reported	\$47,959.84
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Land, Cottage and Barn	\$7,000.00
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Cost of Building as reported	40,959.84
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	<u>\$47,959.84</u>
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FURNISHING FUND

Receipts as reported	\$7,022.55
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Cost of Furnishings as reported	\$7,022.55
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EMILY AND ELIZA A. CONANT FREE BED FUND

Principal	\$5,000.00
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INCOME

Balance as reported	\$844.42
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Received from Interest	329.37
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	<u>\$1,173.79</u>
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Expended	63.50
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Balance on hand	\$1,110.29
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ROBERTSON JAMES VETERAN FUND

As reported	\$138.67
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Interest	7.62
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	<u>\$146.29</u>
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FRESH AIR HOME

BUILDING FUND

As reported	\$12,060.00
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Value of Property	\$12,060.00
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ENDOWMENT FUND

Donation, December, 1923	\$500.00
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GENERAL ACCOUNT

(Unassigned Funds)

As reported	\$1,531.13
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(Income \$89.97 expended for general purposes.)

GENERAL ENDOWMENT FUND

As reported	\$11,739.22
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Received Bequest	4,956.35
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Received Profit on Investments	1,255.76
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	<u>\$18,001.33</u>
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(Income, \$1,067.38, expended for general purposes.)

HOME FOR AGED METHODIST WOMEN

BUILDING FUND

Receipts as reported	\$37,928.78
Value of Land	\$5,000.00
	\$42,928.78

Cost of Building as reported	\$37,928.78
Value of land	5,000.00
	\$42,928.78

FURNISHING FUND

Receipts as reported	\$5,571.24
Cost of Furnishings as reported	\$5,571.24

ENDOWMENT FUND

As reported	\$34,374.69
Donations	150.00
	\$34,524.69

(Income, \$2,028.03, expended for General Purposes.)

DEPOSIT ACCOUNT

Balance	\$6,597.34
Receipts	178.13
	\$6,775.47
Payments	\$348.00
Transferred to Current Account	642.74
	\$990.74
Balance	\$5,784.73

PALMER MEMORIAL ENDOWMENT FUND

As reported	\$6,545.00
Bequests	3,063.36
Bequest for Furnishing Room	1,000.00
Donations	11,750.22

	\$22,358.58
Payments for Postage and Printing	573.24

Balance, December 31, 1923	\$21,785.34
Annuity of \$1,000.00 included on which annual interest pay- ment is \$69.00.	
(Income \$914.90 credited to Palmer Memorial Hospital Account)	

WATSON FREE BED FUND

Received Bequest	\$5,000.00
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INCOME

For Free Work at Palmer Memorial	\$137.23
Balance on hand	137.23

MORSE FUND

Donation	\$1,000.00
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INCOME

Interest	\$45.74
Expended for special purposes	30.00

Balance on Hand	\$15.74
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TRAINING SCHOOL

BUILDING FUND

As reported	\$61,655.17
Cost of Buildings as reported	\$61,655.17
(Transferred to Hospital Account)	

FURNISHING FUND

As reported	\$6,390.82
Cost of Furnishings as Reported	\$6,390.82
(Transferred to Hospital Account)	

ENDOWMENT FUND

As reported	\$100.65
Interest	6.10

\$106.75

(Transferred to Hospital Endowment Fund, \$106.75)

SPECIAL ANNUITY FUND

Received Securities as reported	\$25,000.00
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INCOME

To Balance, January 1, 1923	\$181.66	
Received Interest		\$995.00
Paid Interest on Annuity	1,250.00	
By Balance (accrued income)		436.66

\$1,431.66 \$1,431.66

SMITH-HAMILTON FUND

Received as reported	\$63,900.00
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Invested:

Mortgage on Real Estate in Lowell	\$2,000.00
Deposits in Savings Banks	61,900.00

\$63,900.00

INCOME

Received Interest	\$3,168.63
To Boston Hospital	\$1,056.21
To Palmer Memorial Hospital	1,056.21
To Home for Aged Methodist Women	1,056.21

\$3,168.63

CONDENSED BALANCE SHEET

DECEMBER 31, 1923

DR.

Cash in Banks, Office and Departments	\$22,255.33
General Investment Account: Securities	210,776.39
Smith-Hamilton Fund: Investments	63,900.00
Special Annuity Fund: Securities	25,000.00
F. B. & G. A. Webster Fund: Securities	8,000.00

REAL ESTATE:

Boston Hospital	\$799,221.45
Fresh Air Home	12,060.00
Concord Hospital	47,959.84
Home for Aged Methodist Women	42,928.78
Concord Farm	14,264.10
	\$916,431.17

FURNISHINGS:

Boston Hospital	\$70,804.94
Concord Hospital	7,022.55
Home for Aged Methodist Women	5,571.24
	83,398.73
Income Accounts overdrawn	436.66
Concord Farm Equipment	5,135.19
Trustees of the Consumptives, Home—Advances	51,838.53
Interchurch World Movement Guarantee	29,926.43
Department Deficiencies	91,316.88
	\$1,508,418.31

CR.

CAPITAL ACCOUNTS:

Funds for Buildings and Furnishings (expended)	\$669,195.22
Miscellaneous Funds	282,561.21
Smith-Hamilton Fund	63,900.00
Special Annuity Fund	25,000.00
John D. Rockefeller, Jr. Insulin Fund, un- expended	8,233.02
Income unexpended on Capital Funds:	
Children's Home	\$1,302.30
Conant Fund	1,110.29
Morse Fund	15.74
Watson Fund	137.23
	2,565.56

MORTGAGES:

Hospital Building and Brodbeck Cottage	\$203,000.00
Riverway Land	13,000.00
Gaertner Property	23,000.00
Holland Property	10,000.00
	249,000.00
Notes Payable	207,963.30
	\$1,508,418.31

Net Assets, \$930,211.70.

INSURANCE

Fire insurance is carried on the Association properties in the following amounts:

Boston Hospital	Buildings	\$465,000	Contents	\$50,000
Harris Hall	"	55,000	"	5,500
Nurses' Dormitory No. 1	"	9,000	"	2,000
Laundry	"	4,000	"	9,000
Nurses' Home, No. 2	"	9,000	"	2,000
Help's Quarters	"	6,000	"	750
Stable	"	1,000		
Brodbeck Cottage	"	12,000	"	1,500
Concord Hospital	"	29,000	"	3,000
Concord Hospital Annex	"	21,000	"	2,500
Emerson Cottage and Barn	"	3,500		
Home for Aged Women	"	42,000	"	3,000
Farm Property	"	7,400	"	5,000
Farm Auto Truck				700
Fresh Air Home	"	9,300	"	2,500
Automobile				1,300
Moving Picture Equipment				1,000
Use and Occupancy:				
Boston Hospital				36,500
Concord Hospital				6,570
Steam Boiler Explosion Insurance:				
Boston Hospital				15,000
Concord Hospital				10,000

Liability insurance is carried on all our properties and automobiles, and compensation insurance on all employees. The Treasurer is bonded in the sum of \$20,000.

Respectfully submitted,

C. H. J. KIMBALL,

Treasurer.

AUDITOR'S REPORT

To the Executive Committee of the New England Deaconess Association:

Gentlemen: The books of your Association for the year ending December 31, 1923 have been audited by me, and payments found to be properly vouched, and the income of securities credited to the respective funds. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,

GIDEON M. MANSFIELD,

Certified Public Accountant.

Boston, March 12, 1924

TRUSTEES OF THE CONSUMPTIVES' HOME

CURRENT ACCOUNT

Deficiency January 1, 1923	\$84,360.22
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PAYMENTS:

Rev. E. D. Mallory	\$2,500.00
Interest on Loans	1,169.92
Interest on Deficiencies	3,590.84
Insurance	694.85
Repairs	830.00
Miscellaneous	18.15
	\$8,803.76

RECEIPTS:

Interest on Investments	985.67	7,818.09
Deficiency December 31, 1923		\$92,178.31

PERMANENT FUND

Reported January 1, 1923	39,811.31
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RECEIVED:

Bequest of Nancy Harding Fosdick	\$2,250.00
Bequest of Amy Maria Weir	500.00
	2,750.00
	\$42,561.31
Invested	\$22,351.53
Uninvested	20,209.78
	\$42,561.31

ASSET

Home Property, Dorchester	\$250,000.00
Land in Walpole	250.00
Permanent Fund	42,561.31
	\$292,811.31

LIABILITIES

Notes Payable	\$20,000.00
Due Permanent Fund	20,209.78
Due New England Deaconess Association	51,968.53
	\$92,178.31
Net Assets	200,633.00
	\$292,811.31

INSURANCE

Main Building	\$143,000	Contents \$15,000
Nurses' Home	15,000	" 2,000
Stable Building	3,000	" 600
Vacant Building	9,000	
Boiler Insurance	10,000	

Public Liability Insurance is also carried, and Compensation Insurance covering all employees.

Respectfully submitted,

C. H. J. KIMBALL,
Treasurer.

AUDITOR'S REPORT

To the Trustees of the Consumptives' Home:

Gentlemen: The books of your Corporation for the year ending December 31, 1923 have been audited by me, and payments found to be properly vouched. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,

GIDEON M. MANSFIELD,

Boston, March 2, 1924.

Certified Public Accountant.

Report of Field Secretary

REV. EDWIN V. HINCHLIFFE

ON the 30th day of March, 1923, the Executive Committee of the New England Deaconess Association elected me as their Field Secretary. Bishop Hughes appointed me as a member of the New England Conference to this position on the 9th of April.

The rest of the month of April was devoted to moving from Athol, where I had served as Pastor for seven years, to West Newton, and also to visiting the other sessions of Conferences held in the New England area in company with Rev. J. Edwin Lacount, my predecessor, who courteously introduced me to the presiding Bishops and to the members of the various Conferences.

The month of May was devoted to visiting meetings of the Ladies' Aid Societies of greater Boston, at which I presented the matter of Hospital Furnishings, with the result that twenty-two hundred and fifty dollars were pledged with which to furnish fifteen beds.

During the Spring months letters of appeal for contributions towards the support of the Haverhill Fresh Air Work were sent out. These, with many personal interviews, resulted in the collection of thirteen hundred and eighty-four dollars. This amount was substantially augmented by a special friend of this particular work, which brought the total up to eighteen hundred and eighty-four dollars. The chief work of the Field Secretary, however, has been to show the motion picture film "The House of Life" in certain sections of the New England states.

In June a brief visit was made to Maine where the picture was exhibited in three churches and at one institute.

In the fall forty churches in Vermont were visited. In twenty-seven of these churches the pictures were shown, and in thirteen others a verbal presentation of the work was given, since these latter services were held in the day time. Four county rallies were also visited in Vermont, where the pictures were seen by some from communities where I had not been.

Later, while in New Hampshire, twenty churches had "The House of Life" exhibited in them, and in one other church a word picture was given.

Eighteen Massachusetts churches, four in Connecticut and two in Rhode Island, besides two other institutes, were favored with the pictures.

In all, the motion picture and stereopticon slides have been shown eighty-one times, and the verbal presentation given on twenty-seven occasions.

The financial result was three thousand and thirty-nine dollars



PREPARATION ROOM—SURGICAL FLOOR

pledged in these respective churches for the White Cross,—an increase over last year from these same churches of more than seventy-five per cent.

In 1923 the total receipts for the White Cross were \$13,134.58, which shows an increase of \$717.36 over last year.

"The House of Life" never fails to make its appeal. Enlightenment comes to all who see it and this invariably creates practical interest and co-operation. In many instances young women who witness the picture receive a call to devote their lives to the nursing profession and later enter the Deaconess Hospital for training.

The Secretary is convinced that impressions are made through the eye-gate of the soul that will later materialize in the shape of bequests of money as well as in the dedication of life to the Healing Ministry.

During the past few weeks I have been preparing a lecture which will accompany three sets of over seventy slides bearing directly on all our activities. This will be sent to pastors upon request, free of all expense, so that the educational program of our Association can be propagated without the presence of the Field Secretary.

An appropriate Christmas White Cross envelope is being printed, which we hope to have placed in every package of church envelopes handed out to every Methodist in New England. These envelopes will be sent directly to the Chairmen of the Finance Committees of all our New England Methodist churches. A blank form, asking for the names and addresses of all the church officers and Chairmen of Finance Committees will reach every Recording Steward of all the Quarterly Conferences, which we trust will be promptly filled out and returned to our office. This will give our office an up-to-date filing list of all the official members of the New England Methodist churches.

I gladly record my obligation to my predecessor, Rev. J. Edwin Lacount, who so faithfully and efficiently blazed the trail in this great educational program. I am discovering his many friends in the Methodist parsonages all through the New England area as I visit the different charges.

"One soweth and another reapeth."

The past seven working months since my appointment to this responsible office have been crowded with conscientious endeavors to help the New England Deaconess Association. One great regret is that we cannot be in several places at the same time, for the doors of opportunity are many and wide-opened for the educational program of the Association, and continuous and conscientious labor is bound to produce enlarged and encouraging results in the work of the Healing Ministry as it relates itself to the program of the New England Deaconess Association.



TYPICAL NURSE'S STATION AND RETIRING ROOM

Deaconess Hospital In Boston

MISS CAROLINE A. JACKSON, *Superintendent*

THE year just closed has been one of unusual activity in the administration of our Hospital in Boston. On May 24th the new extension was dedicated by Bishop Edwin H. Hughes, a large company of representative people being present to enjoy the exercises. We were favored with beautiful weather and were entertained with a most interesting program, consisting of singing by the Lotus Quartette and a chorus formed of our nurses followed by addresses by Governor Cox, Bishop Edwin H. Hughes, and Rev. N. E. Davis, Corresponding Secretary of the Board of Hospitals and Homes from Chicago. Near the close of the service a large portrait of President Emeritus Willard T. Perrin was unveiled. The portrait, by the noted artist, J. W. L. Foster of Toronto, was the gift of Mrs. Perrin to the Association. It will hang in a conspicuous position in the Hospital and will always be a much cherished possession.

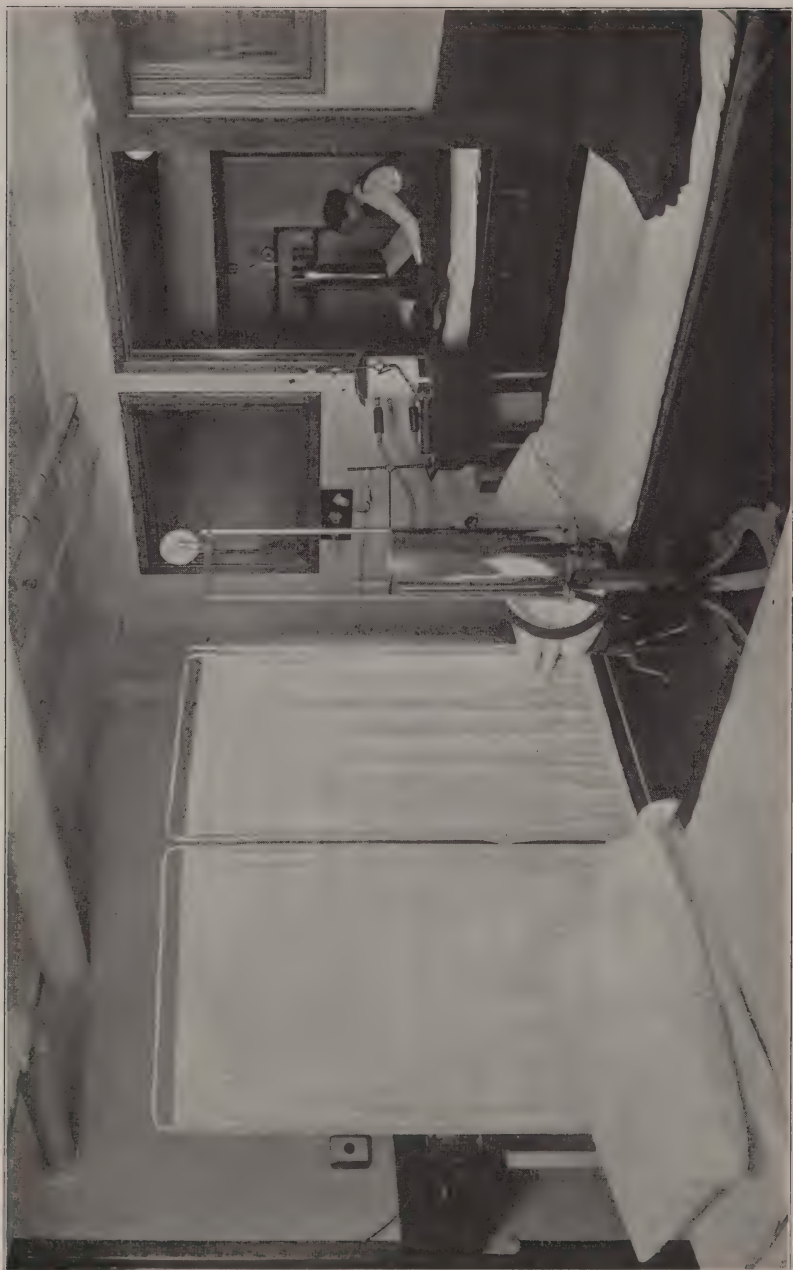
There have necessarily been a number of changes, due to the enlargement of our work, and we have been moving forward steadily, each month showing an increase over the month preceding.

During the year we have cared for 2,762 patients. Of this number 1,355 were surgical patients and 1,407 medical. There were 816 major and 539 minor operations. The average number of surgical operations for the last six months of the year was 138,—an increase of 38 over the previous year. Of the 2,762 patients cared for, 37 were lost to us by death, our mortality percentage being only 1.3.

Patients have come to us from 31 states and three countries. They have represented practically all denominations: Protestant and Catholic, Jew and Gentile, black and white, rich and poor. All were accorded alike the very highest type of service which the medical and surgical Staff and Hospital are capable of rendering.

On June 15th all the patients were transferred from the old hospital building to the new extension, and the old wing was then thoroughly cleaned and renovated. The bed capacity has been increased gradually from time to time, depending wholly on the amount of nursing service which could be secured. Since November 1st, 135 of the 180 beds have been in use daily.

During the year we have had 61 folks as guests from our Methodist parsonages and 17 Deaconesses and Missionaries. The Deaconess Aid Society have cared for 16 guests. In nearly every case the physician or surgeon has given free service.



SURGICAL METABOLISM ROOM

Total receipts from patients	\$153,557.97
X-Rays	5,360.00
Laboratory Fees	820.00
Total Free Work	12,016.46

The New Hospital building is finely equipped with Pathological, Chemical, Medical and Surgical Metabolism, Electrocardiograph and X-Ray Laboratories. This equipment is indispensable for the thorough and correct diagnosis of any and all conditions, but were it not for the generous support given by our Medical Staff we would not be enjoying these benefits at the present time. Not only have they been responsible for installing this expensive equipment, but they have placed highly trained technicians in each of these departments and they provide most of the supplies.

Because of the unlimited facilities for special diagnostic and treatment work at our Deaconess Hospital, patients are brought to us daily from other hospitals of our city to take advantage of this. Our Pathologist reports 577 tissue examinations made since June 28th, at which time the laboratory was opened. Specimens are here examined from eleven other Hospitals of Greater Boston.

The Technician in Medical Metabolism reports 109 experimental research examinations made, and the Technician in Surgical Metabolism reports 1945 basil metabolism tests made.

The Roentgenologist reports 71 cases for X-Ray examination for the first six months of the year and 469 for the last six months, which totals 540 examinations for 1923.

The Medical Staff have held monthly clinical meetings at the Hospital since September, at which meetings all questions pertaining to better service and care of the patients are carefully considered.

The Case Records System, as recommended by the American College of Physicians and Surgeons, has been adopted, and our records are now kept in a more systematic and useful shape.

One of the outstanding accomplishments of the year was the recognition received from the American College of Physicians and Surgeons, stating that we now met all the requirements of a Standardized Hospital. Our New England Deaconess Hospital is the thirty-sixth Methodist Hospital in the country to receive this Class A rating.

On April 1st, Dr. John H. Ogilvie was secured to fill the position of House Surgeon. This was a new departure for our work, but one which we have every reason to be thankful for, as Dr. Ogilvie's work with us has been of the highest character and of inestimable value to surgeons, patients and Hospital personnel.

The Hospital Committee, under the leadership of Mrs. H. C. Gallagher, has been functioning in a most noble manner. The



MEDICAL METABOLISM ROOM

amount of work accomplished, the time, strength and money given by the members of this Committee in the interest of our Hospital and Nurses' Training School, has been almost limitless.

SCHOOL FOR NURSES:

The activities for the School for Nurses have been progressive during the year. The prescribed courses of studies have been fully covered by lectures, classes, demonstrations, clinics and laboratory work. The Graduating Class was invited to attend the United Methodist Church of Boston on Sunday, May 13th, for the Baccalaureate Sermon by Rev. Frank Kingdon. The Graduation exercises for the School of Nurses was held at St. Mark's Methodist Episcopal Church, Brookline, on May 15th, 1923. Mr. William T. Rich, President of the New England Deaconess Association, presided. Dr. C. R. Ross of Newton gave a very inspiring address to the young women as they were about to enter on their life's work. Diplomas were presented to twenty young women.

On November 26th a very delightful afternoon was spent when the Nursing Staff of the Hospital and Hospital Committee were guests of Mrs. H. C. Gallagher and Miss Mabel T. Eager. The occasion was a "Tea," held in the reception room of Harris Hall.

There were 36 Probationers enrolled in the school during the year, 29 of whom were accepted. On December 31st, 1923, 48 students and 18 Probationers were enrolled with the Hospital, making a total of 66.

A special four-months course for Student Dietitians was offered in September, and already seven young women, all graduates from recognized colleges, have availed themselves of this course. The training of the students here is unique, inasmuch as they attend the bedside clinics, which deal especially with diets.

We extend our grateful appreciation to the Medical Staff, who have so generously assisted us in the work of our Hospital and in giving lecture courses to our Nurses; to the Board of Managers and the Hospital Committee for their loyal support; to the Churches and individuals throughout our New England Conferences for their generous gifts; to all who in any way helped to make this year of 1923 one of such marked success.



X-RAY APPARATUS (Three Rooms Equipped)

1923

FREE WORK RENDERED BY THE DEACONESS HOSPITAL

(By Conference Boundaries)

FREE WORK

	<i>No. Patients</i>	<i>Days</i>	<i>Amount</i>
New England Conference	68	707	\$3,635.40
New England Southern	19	148	726.00
Maine	21	255	1,057.75
New Hampshire	11	130	607.25
Vermont	5	73	298.75
Outside	7	241	1,503.25
TOTAL Free Work	131	1,554	\$7,819.40

PART PAY WORK

New England Conference	77	1,125	\$2,208.16
New England Southern	12	150	301.40
Maine	4	33	39.62
New Hampshire	7	105	203.75
Vermont	2	30	30.65
Outside	9	192	400.30
TOTAL Part Pay Work	111	1,635	3,183.88
TOTAL Amount of Free Work			\$11,003.28

Total Receipts from Patients for 1923	\$153,557.97
Total Amount of Ethers	630.00
Total Amount from X-Rays	5,360.00
Total Amount from Laboratory Fees	320.00



ELECTRO-CARDIOGRAPH ROOM

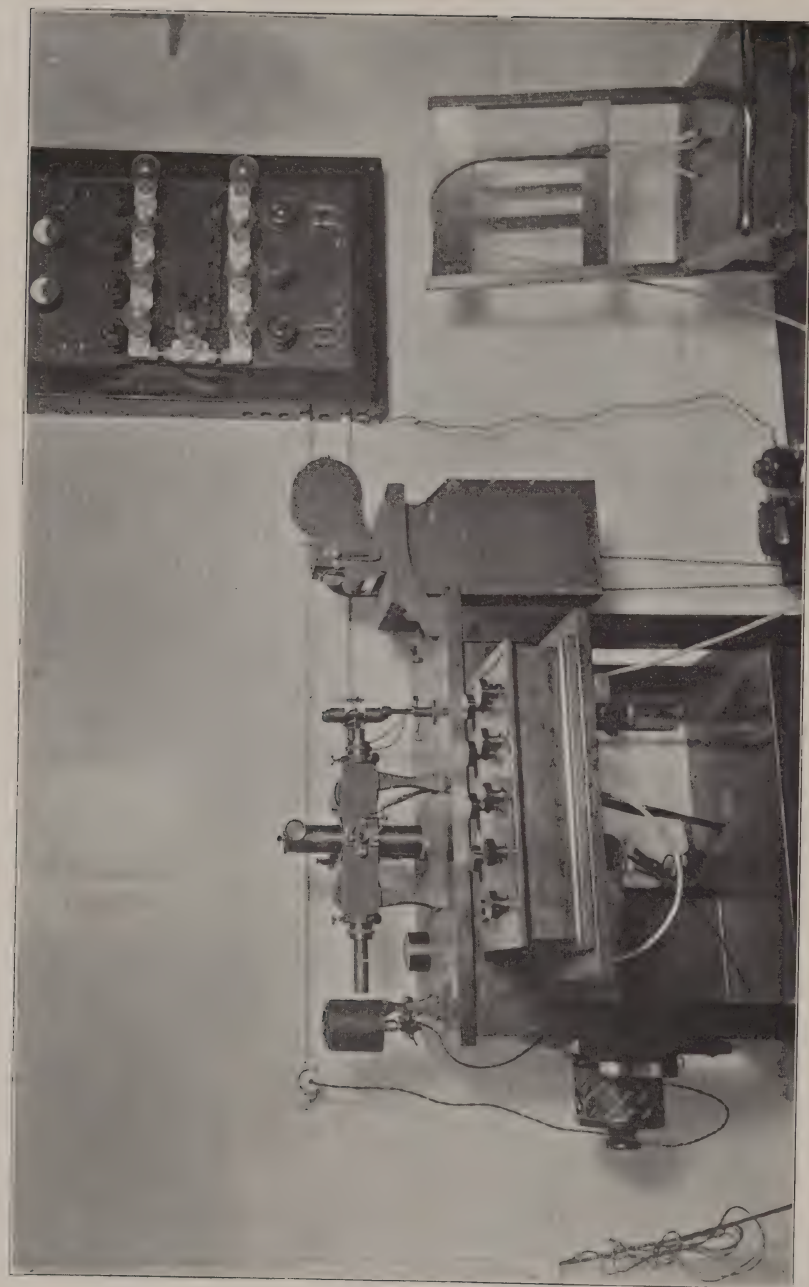
REPORT OF MEDICAL STAFF

As heretofore the disease most commonly seen in the medical wards of this hospital is diabetes, but the type of the disease has changed. The patients average nearly a decade older than a few years ago and the duration of the disease in the living diabetic today averages several years in advance of the formerly fatal diabetic. We are treating the erstwhile dead. New problems have arisen for treatment and study, and the work of the hospital with these patients has been broadened. Complications in heart and blood vessels are now far more commonly encountered, and this has led to the special study of these conditions, for which the hospital is especially adapted by its conveniently situated laboratories, equipped with X-Ray apparatus and electro-cardiograph. Especial studies are in progress upon the blood and blood pressure. Dermatological problems have also received additional consideration. Research has also been directed to the metabolism of the patient, as disclosed by standard as well as by unusual methods, and the previous work upon certain foods for diabetics (levulose) has been continued.

Practical instruction in the treatment of diabetes has occupied much time, but it is the conviction of all participating in this work that it is time well spent. Six hundred and sixty-seven doctors and nurses from thirty-eight states and ten foreign countries have visited the hospital for this purpose and in addition a large number of relatives and friends of patients. The diabetic today goes to school, albeit of kindergarten or primary grade, and in consequence nurse and doctor seek a higher education.

Through the generosity of Mr. John D. Rockefeller, Junior, the New England Deaconess Hospital received a gift of \$10,000 through one of the Staff to promote the intelligent use of insulin by physicians and the laity and to provide for needy diabetics who would otherwise be deprived of its benefits. This totally unexpected gift has been deeply appreciated by the Directors of the Hospital and the Staff. By means of it the New England Deaconess Hospital has become the distributor of insulin to the Boston City Hospital, the Massachusetts General Hospital, and the Peter Bent Brigham Hospital, and has had the great pleasure of promoting research with insulin upon diabetics in various laboratories. Later in the year an additional \$5,000 was received from the same source. Our only regret is that Mr. Rockefeller cannot see the happiness and good he has caused and done among diabetics and non-diabetics in Boston by his gifts.

Another practical and most educational donation has been received from Messrs. John Chatillon and Sons of New York City. Diabetic patients need scales for weighing food. These are expen-



ELECTRO-CARDIOGRAPH APPARATUS

sive and at retail cost \$10. The firm in question, always liberal in their sales of scales to us, presented a member of the Staff for the benefit of doctors and patients a sum equivalent to \$1500. This has enabled us to place in the hands of doctors and patients about 800 scales at nearly half the regular price, and we have available 200 more.

Finally it is a pleasure to record the help received from Messrs. Thomas Groom and Co., who have supplied us with much of our diabetic literature for distribution.

During the year there were treated 574 diabetic cases with 14 deaths. Of these, two were from coma, nine from infections or gangrene, one each from meningitis, tuberculosis, and pneumonia.

REPORT OF SURGICAL STAFF

Since the report of last year the Surgical Department has occupied the remodelled operating suite, and is now admirably equipped for the management of operative cases. The addition of another operating room together with special operating rooms for ear, nose and throat, has greatly facilitated the handling of the added number of operations coming with the increased capacity of the hospital.

For the convenience of the surgeons and for the security of the patients being operated upon, a stenographer is now in attendance upon the operating floor, so that every detail of the operative procedure upon each patient may be accurately recorded immediately the operation is finished;—a most important item in the record for future reference, should the same patient return again in need of medical or surgical care.

Two surgical residents, one a recent graduate of Harvard Medical School and a graduate of the Boston City Hospital, the other a Fourth Year undergraduate in Harvard Medical School, are now attached to the Hospital. Both of these men live in the Hospital and are able to do much in aiding in the care and providing for the comforts of our patients.

The opening of the Pathological Laboratory next to the operating rooms has made possible the microscopic examination of all tissue removed at any major operation, a procedure which is absolutely essential to the security and welfare of the patient, and without which no hospital of the size of ours can hope to maintain a standard equal to the requirements of the modern hospital.

The Surgical Staff now feels that there are lacking no facilities for the most improved methods of caring for and protecting the surgically ill within the walls of the New England Deaconess Hospital.

MEDICAL LABORATORY



REPORT OF THE THYROID CLINIC

The Thyroid Clinic for the past year has increased progressively; five hundred eighty-four (584) operations were performed with three deaths, an operative mortality of 0.51%. Patients have continued to come from great distances and a variety of places.

During the past few years the scope of the application of surgery to thyroid cases has been widened in the clinic.

Thirty-nine (39) thyroid cases coming to the clinic in the last stages of heart failure have been operated upon with such restoration of function that nearly all are now back at work and earning their living. This is an entirely new field in thyroid surgery, and has been developed by the conjoined efforts of the thyroid and cardiac clinic. It offers a real boon to a group of patients hitherto considered hopeless. The diagnosis of such cases is a special problem, since the obvious symptoms of severe heart trouble often conceal the underlying thyroid disease. As the medical community has become better acquainted with the recognition of these apparently hopeless cases and with the possibilities of their surgical treatment, this field has widened.



CHRISTMAS TIME AT THE HOSPITAL

Publications and Addresses by Staff Members 1923

BRIGHAM, F. GORHAM, M. D.

"Diabetes,"—South Boston Medical Society, South Boston, Mass., February 13, 1923. Boston Dispensary, Boston, Mass., March 23, 1923.

"The Diagnosis and Modern Treatment of Diabetes with Diet and Insulin,"—Merrimack County Medical Society, Concord, N. H., July 10, 1923. Brookfield Medical Club, Brookfield, Mass., July 18, 1923. Taunton Medical Club, Taunton, Mass., November 20, 1923.

"The Insulin Treatment of Diabetes,"—Lynn Medical Fraternity, Lynn, Mass., February 1, 1923. Middlesex East District Medical Society, Harvard Club, Boston, Mass., November 28, 1923.

"The Modern Treatment of Diabetes with Special Reference to the Pancreatic Extract, Insulin,"—Hillsborough County Medical Association, Manchester, N. H., May 8, 1923.

"Diabetes and Bright's Disease,"—Ladies' Physiological Institute, Boston, Mass., May 10, 1923.

"Diabetes as an Obstetrical and Gynecological Problem,"—Medical Society of State of New York, New York City, May 22, 1923.

"The Diagnosis of Diabetes,"—Holden, Mass., October 4, 1923.

"The Dietetic Treatment of Diabetes,"—Holden, Mass., October 11, 1923.

"The Treatment of Diabetes with Insulin,"—Holden, Mass., October 18, 1923.

"Progress in the Treatment of Diabetes,"—Massachusetts General Hospital, Boston, Mass., October 15, 1923.

BRYANT, ALICE G., M. D.

"Voice Training—A Neglected Factor in Treatment of Deafness,"—*The Medical Woman's Journal*, January, 1923.

CLUTE, HOWARD M., M. D.

"Fracture Table and Fluoroscopy in Difficult Fractures,"—*Boston Medical and Surgical Journal*, April 26, 1923.



MAIN STORE ROOM

"A Simple Blood Transfusion,"—*Boston Medical and Surgical Journal*, June 14, 1923.

"The Classification and Treatment of Thyroid Disease,"—
Read before the Kennebec County Medical Society,
Waterville, Maine, March 27, 1923.

GRAY, HORACE, M. D.

"A Plea for Testing Selected Single Specimens of Urine, with
Special Regard to Diabetes,"—*Boston Medical and Surgical Journal*, 188: 168, February 8, 1923.

"Blood Sugar Standards, Part I, Normal and Diabetic Persons,"—*Arch. Int. Med.*, 31: 259 (February) 1923.

"Blood Sugar Standards, Part II, In Conditions Neither
Normal nor Diabetic,"—*Arch. Int. Med.*, 31: 259 (February), 1923.

"Lipemia Retinalis,"—*Journal American Medical Association*, 80: 995, April 7, 1923. (Dr. Gray and Dr. Root.)

"A Stem-Stature Index,"—*Arch. Int. Med.*, 31: 491, April 15, 1923.

"Insulin in Hospital and Home,"—*Journal Metabolic Research*, 2: 651, (November-December, 1922). Published July 7, 1923. (Dr. Joslin, Dr. Gray and Dr. Root).

"An Argument for Stating Diets in Grams per Kilo Body-weight,"—Diabetic Column, *Boston Medical and Surgical Journal*, 189: 455, September 27, 1923.

"Blood Sugar Levels in Diabetics When First Seen,"—*Medical Clinics of North America*, 7: 675, November, 1923.

"Chest Depth as an Index of Body Weight,"—*Journal of the American Medical Association*, December 29, 1923. (Dr. Gray and Dr. Parmenter.)

"Insulin and Diabetes, with Diets in Grams per Kilo Body-weight,"—Read before the Seventh District Branch of Medical Society of State of New York, October 3, 1923, to be published in N. Y. State Journal of Medicine.

GREENE, D. CROSBY, M. D.

"A Case of Carcinoma of the Left Primary Bronchus,"—
Published in the Transactions of the American Laryngological R. & O. Society.



JUST BABIES

Dr. Burton E. Hamilton, Heart Specialist, at 81

Dr. Burton Everett Hamilton, 81, noted heart specialist and an avid sportsman for many years, died unexpectedly Thursday night at his home, 30 Norfolk rd., Chestnut Hill.

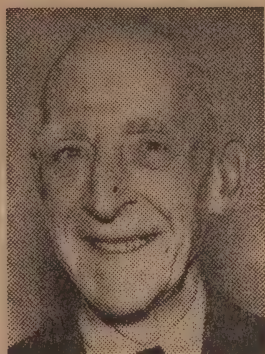
Dr. Hamilton, who organized and directed the heart clinics at Boston City Hospital and Boston Lying-In Hospital for many years, was honored in 1957 by the Massachusetts Heart Assn., of which he was a past president, when that group established the Burton E. Hamilton Fellowship in Clinical Cardiology at City Hospital.

Born in Boston, Dr. Hamilton prepared at Roxbury Latin School and graduated from Harvard College in the class of 1907. He took an M.D. from the Harvard Medical School in 1910.

He was cited by the U.S. Army in 1919 for his work at the Base Hospital 55 in Toul, France, and in 1942 was recipient of the Selective Service Medal.

Dr. Hamilton was president of the New England Cardiovascular Society in 1936, and was author of "The Heart in Pregnancy and the Childbearing Age," (1941), and more than 50 articles published in medical journals.

He had also been considered an expert on "thyroid heart," and served as a consultant over the years to Cape Cod Hospital in Hyannis, Mem-



DR. BURTON HAMILTON

orial Hospital at North Conway, N.H., New England Deaconess in Boston and the Brookline Women's Free Hospital.

An enthusiastic sportsman, he enjoyed upland game hunting, fishing, and dogs, particularly English setters for hunting and field trials.

Dr. Hamilton was a member of the American Medical Assn., American Heart Assn., Roxbury Medical Improvement Society, Aesculapian Club, Harvard Club of Boston, The Country Club, Mass. Upland Game Assn., and the Lake Mitchell Trout Club.

He was also an associate of the Boston Obstetrical Society and a fellow of the College of Physicians.

Dr. Hamilton leaves a wife, the former Eleanor Tyson Milnor, whom he married in 1913.

Funeral arrangements were incomplete.

RADIO-TV



Afternoon

		6—Lassie
		9—Uncle Gus
		12—Superman
		38—Dark Shadows
ghost		
n Lundigan,	4:25	4-10—Floyd Kalbar, news (c)
	4:30	4—Merv Griffin Show
		5—Bozo the Clown (c)
		6—Addams Family
		7—Dennis the Menace
ater		10—Leave It to Beaver
		12—Superheroes (c)
ow		38—Where the Action Is
news		56—"Time-Table," Mark Stevens,
		Felicia Farr
(c)	4:45	2—Friendly Giant
		9—"Hong Kong Confidential," Gene
ney	4:55	Barry, Beverly Tyler
news (c)	5:00	6—Where the Action Is
		2—Misterogers' Neighborhood
		5—Young People's Concert
		7—Superheroes (c)
		10—Perry Mason
		12—Merv Griffin Show
		38—Soupy Sales
	5:30	2-11—What's New?
		5—Lawman
		6—Peter Jennings, news
(c)		38—Cartoon Time
	5:45	7—News, John Henning

Evening

		5-12—Hogan's Heroes (c)
		38—Hockey: B.U. vs Prov. College
	9:00	2-11—Life and Times of John Huston
		5-12—"Breakfast at Tiffany's," George
		Peppard, Audrey Hepburn (c-r)
		6-7-9—Rango (c)
	9:30	4-10—T.H.E. Cat (c)
		6-7-9—Phyllis Diller Show (c)
	10:00	2—News at 10
		4-10—Laredo (c)
		6-9—The Songmakers, documentary (c)
Cronkite (c)		7—"Rosemary," Peter Van Eyck,
		Najda Tiller
		56—"Face of Marble," John Carra-
port		dina; "Cry of the Werewolf,"
		Nina Foch
	10:30	2—Elliot Norton Reviews (r)

HAMILTON, BURTON E., M. D.

"Thyroidism Complicated by Heart Failure,"—*Journal of the American Medical Association*, June 16, 1923.

"Notes on the Problem of Heart Diseases in Pregnancy,"—*Boston Medical and Surgical Journal*, June 21, 1923.

"Heart Diseases Complicating Pregnancy,"—Read before Boston Association of Cardiac Clinics, Boston Lying-In Hospital, January 18, 1923. Also, Cambridge Medical Improvement Society, February 26, 1923. And, Fall River Medical Society, February 28, 1923.

"Diseases of the Heart,"—Boston School of Occupational Therapy, March 9, 1923, and May 17, 1923, Waltham Training School for Nurses.

"Differential Diagnosis of Hyperthyroidism and the Effect of Thyroidism on the Heart,"—Kennebec County Medical Society, Waterville, Maine, March 27, 1923. Washington County Medical Society, Barre, Vermont, April 9, 1923.

"Sudden Unexpected Alarming Symptoms Referable to the Heart,"—Plymouth County Medical Society, Brockton, Mass., December 13, 1923.

HORNER, A. A., M. D.

"Diabetes Mellitus,"—Address before the John A. Andrew Clinical Society, Tuskegee Institute, Tuskegee, Alabama, April 1923, and later printed in the *Journal of this Society*, April-June, 1923.

"Heart Disease," "Acute Respiratory Infections," "Nephritis,"—Addresses delivered at Tuskegee Institute, Tuskegee, Alabama, before the John A. Andrew Clinical Society, April, 1923.

JONES, DANIEL FISKE, M. D.

"Pain Following Cholecystectomy,"—Read before the Boston Surgical Society, November, 1923.

"The Duties of Hospital Trustees to the Community,"—Keene, New Hampshire, May, 1923.

JOSLIN, E. P., M. D.

"Diabetic Metabolism with High and Low Diets,"—(Book). Carnegie Institution of Washington, Washington, 1923.

"Treatment of Diabetes Mellitus,"—(Third Edition). Published by Lea & Febiger, Philadelphia, 1923.



SUN ROOM (Concord Hospital)

- "The Treatment of Diabetes with Diet and Insulin,"—Paper, Published. Div. Public Health Education, New York, 1923. Ohio State Medical Association, County Society, 6 lectures and demonstrations. *Virginia Medical Monthly*, 1924, 50, 678. Vermont State Medical Society, October 11, 1923.
- "The Routine Treatment of Diabetes with Insulin,"—*Journal American Medical Association*, 1923, 80, 1581.
- "The Treatment of Diabetes with and without Insulin,"—*New York State Journal of Medicine*, 1923, 23.
- "Insulin, Diabetes and General Practitioner,"—*Boston Medical and Surgical Journal*, 1923, 189, 289.
- "The Treatment of Diabetes Mellitus,"—Read before Tri-State District Medical Association, October 30, 1923. Four clinics and demonstrations.
- "The Simple Methods for the Safe Treatment of Diabetes,"—Read before Suffolk District Medical Society, Boston, December 19, 1923.
- "Insulin in the Treatment of Diabetes by the General Practitioner," Trans. Conn. State Medical Society, 1923.

LAHEY, FRANK H., M. D.

- "A Technique of Thyroidectomy,"—Pub., *Surgery, Gynecology and Obstetrics*, June 23, 1923.
- "Implantation of Biliary Fistula into Dodenum,"—Pub., *Journal of American Medical Association*, March 31, 1923.
- "Oesophageal Diverticulum,"—*Boston Medical and Surgical Journal*, Published March 15, 1923.
- "A Tendon Suture which Permits Immediate Motion,"—Published *Boston Medical and Surgical Journal*, May 31, 1923.
- "Lingual Goiter,"—Published, *Surgery, Gynecology and Obstetrics*, March, 1923.
- "Intracervical Enucleation of the Cervix,"—*Annals of Surgery*, July, 1923.
- "Thyroid Diseases and Their Treatment,"—Address, Associated Physicians of Montclair and vicinity, Montclair, N. J., February 26, 1923. Norfolk District Medical Association, Boston, Mass., February 27, 1923. Town of Barre, Vermont, April 9, 1923.
- "Thyroidism,"—Address, Thyroid Clinic for Staff, Brooklyn and Long Island Physicians, Brooklyn Hospital, January 24, 1923.



PALMER MEMORIAL HOSPITAL

"Experience with a Thyroid Clinic,"—Address, Hartford Medical Society, Hartford Academy of Medicine, March 19, 1923.

"Treatment and Management of Goiter,"—Address, Harvard Club, South Boston Medical Society, Boston, May 8, 1923.

"The Relation of Surgery to the Medical Treatment of Gastric and Duodenal Ulcer,"—Address, Lawrence Medical Club, Lawrence General Hospital, November 26, 1923.

LUND, F. B., M. D.

"Diagnosis in Acute Abdominal Disease,"—Address, County Medical Association, May 22, 1923.

"Acute and Chronic Disease of the Pancreas,"—Address, Worcester Medical Society, December 12, 1923.

"Hospital Standardization,"—Address, Congress of American College of Surgeons, May 15, 1923.

"Acute Abdominal Diseases,"—Address, North Adams Medical Society, January 26, 1923.

"Medical Allusions from Aulus Gellius,"—Address, Medical History Club, February 19, 1923.

LAWRENCE, CHARLES H., M. D.

"The Cause of Recurrence of Symptoms after Removal of the Appendix,"—*Boston Medical and Surgical Journal*, November 8, 1923.

"The Heart as a Factor in Surgery and Obstetrics,"—Read before the Kennebec Medical Society, October 9, 1923.

LANE, WALTER A., M. D.

"Some Reflections on Renal Disease, with Case Reports,"—Read before the Dorchester Medical Club, April 12, 1923.

MILLER, RICHARD H., M. D.

"The Effects of Ether Anaesthesia on Afferent Paths in Decerebrate Animals,"—*Canadian Medical Association Journal*, October, 1923. Read at Canadian Society of Anaesthetists, Montreal, June, 1923. Anaesthesia and Analgesia, October, 1923.



STAIR-HALL (PALMER MEMORIAL HOSPITAL)

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PALMER MEMORIAL HOSPITAL—CHAPEL

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SCUDDER, CHARLES L.

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PALMER MEMORIAL HOSPITAL—RECEPTION ROOMS

Statistical Report of the Deaconess Hospital in Concord

FOR THE YEAR 1923

MISS SUSAN E. EMMOTT, *Superintendent*

Patients in Hospital, December 31, 1922	9	
Patients admitted during year:		
Surgical	256	
Medical	40	
Obstetrical	97	
Infants	98	
		491
Total number of patients treated	500	
Discharged	492	
Died (including six stillborn)	29	
Number of Surgical Operations:		
Major	117	
Minor	132	
		249
Number of Accidents	44	
Total Number of Hospital Days	4,946	
Average Number of Patients per Day	13 plus	
Average Days' Stay in Hospital	9 plus	
Patients in Hospital December 31, 1923	8	
Residents of Concord	227	
Residents of Other Towns	264	
Number of Free Patients, Including 98 Babies	122	
Number of Patients Paid for by Town	3	
Number of Patients Paid for by Conant Fund	2	
Number of Patients Paying Ward Rates	240	
Number of Patients Paying Private Rates	124	
		491
Number of Free Days, including 1,236 Baby Days	1,410	
Number of Days Paid for by Town	35	
Number of Days Paid for by Conant Fund	21	
Number of Days at Ward Rates	2,035	
Number of Days at Private Rates	1,415	
		4,946



PALMER MEMORIAL HOSPITAL—TYPICAL ROOM

Palmer Memorial Hospital

MISS SADIE A. HAGEN, *Superintendent*

A SHORT time ago, a question something like this was asked the Superintendent of the Hospital: "Have you had a successful year at Palmer Memorial?" We answered the question by asking another: "How do you measure success, my friend?"

We did not make any money, in fact we hardly met our expenses; we did not increase our number, much as we desired to do so. Therefore, considering the question from the materialistic side we could not claim to have had a successful year. However, we are not considering it from that standpoint, but from the point of view of Him who said. "Ye who are strong should bear the infirmities of the weak." This we have tried faithfully to do. Our nurses have tenderly cared for those who have come to us. We made every effort to minister to the spiritual as well as the physical needs of our guests.

Many of the number cared for have slipped beyond our reach, out into a better life, where "There shall be no more pain."

We consider it a great privilege to go as far as a human friend can go with another on their last journey.

The statistics shown here give a little idea of what has been done—but not all.

The young people from the Baker Memorial, Greenwood Memorial, Mattapan, with the Dudley and Warren Street Baptist Churches, have given us a Song Service in their turn each Sunday afternoon.

Dr. William E. Barnes and Dr. Louise Paine Tingley have been most generous in the amount of time they have given the Hospital.

Mr. Williams and our Standing Committee with Mr. H. E. Locke as Chairman have done all in their power to make the Hospital a real success.



HOME FOR AGED METHODIST WOMEN (Concord—Front View)

STATISTICS 1923

PALMER MEMORIAL HOSPITAL

January 1, 1923, Number of Patients in Hospital:

Men	10
Women	22

32

Patients admitted during year 1923:

Men	19
Women	40

59

Patients discharged or sent to other Hospitals:

Men	7
Women	12

19

Patients died during year 1923:

Men	12
Women	24

36

Total number of patients in Hospital, December 31, 1923 36

PHYSICAL AILMENTS

Arthritis	3
Brain Tumor	1
Carcinoma	48
Cerebral Hemorrhage	10
Degeneration of Liver	2
Diabetes	1
Cardiac Insufficiency	1
Fractured Wrist	2
Hemiplegia	4
Lateral Sclerosis Spinal Cord	1
Multiple Sclerosis	1
Nephritis	2
Paralysis Agitans	4
Thrombosis	1
Tubercular Kustitis—Both Eyes	1
Spastic Paraplegia	1
Convalescents	8

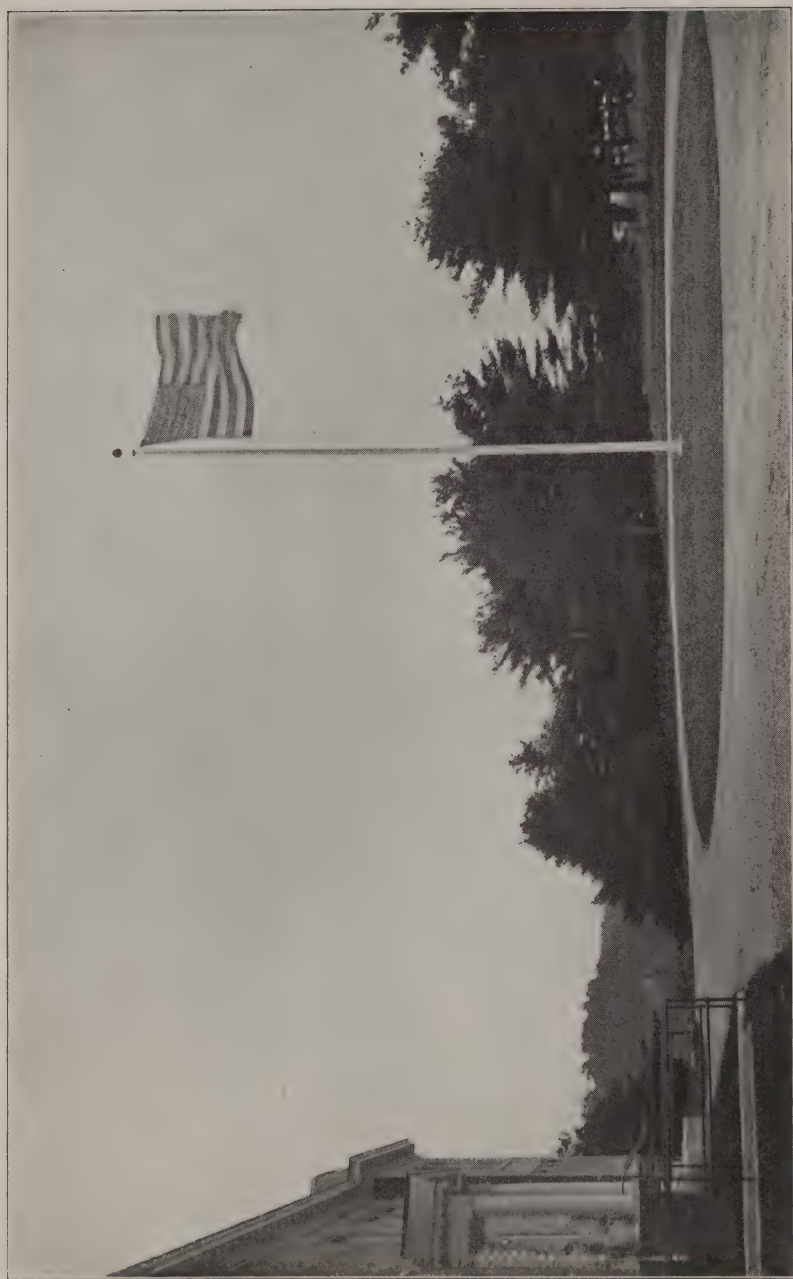
91

RELIGIOUS AFFILIATIONS

Methodist N. E. Conference	26
No Preference (Protestants)	25
Episcopalians	8
Baptists	11
Roman Catholics	5
Congregationalists	6
Unitarians	2
Christian Science	1
Vedanta	1
Adventists	2
Universalists	1
Jewish	3

91

FREE WORK AMOUNTING TO	\$7,881.33
TOTAL PATIENTS DAYS TREATMENT	12,475
AVERAGE DAYS TREATMENT	150
AVERAGE PATIENTS PER DAY	29



HOME IN CONCORD (Entrance View)

Home in Haverhill

REPORT ON FRESH AIR WORK

MISS CLARA WOOD, *Superintendent*

THE past summer has been a very successful and happy one. The plan of taking a certain number of children and keeping them for two months, instead of two weeks as has been our custom, seems to be the best in every way, both for the children and the workers. The children gain more physically, and the workers have a better opportunity to make an impression on their little lives.

From the applications sent in and the children visited, fifty were chosen as being most in need of fresh air, nourishing food and good care. It was not an easy task to select so many children and to be sure they were in need of just what we could give them. A worker who has been at the Home for several years said, "I have never seen needier children, physically, or those who showed they came from poorer homes than we had this year." I think this was true.

I wish it were possible for me to tell you all about the children and especially the needs of each child, but I can only tell you about a few. One girl, a member of the Sunday School of the Church of All Nations, Lowell, came from a home where the conditions were pitiful. She had been in the care of a doctor for several months, but before admitting her I had to be very sure she could mingle with other children. Two examinations were necessary before she came. No home I have visited this summer was so lacking in home comforts or so dirty. The workers gave this little girl good care and she gained eleven pounds. The last day she had a bath she said, "Oh, this feels so good. It is the last time I will have such a bath."

Leo, whose mother and father have both died within two years of tubercular trouble, is not tubercular, but is inclined that way, and will have to live an outdoor life and have good care if he is to live many years.

Richard had been under the doctor's care all winter and the Family Welfare Society supplied milk for him and Doris, his sister.

Our little Dorothy was five years old. Her home was in Lowell and her only playground was the street or alley. She did not seem to know how to play like the other little ones. The doctor said she could not live many years, but to her two months in the country meant life. Before she went home she had gained so much in strength and weight that she seemed like a normal child.



HOME IN CONCORD—RECEPTION ROOM

We had no child with us who did not gain in weight. It was a joy and pleasure to watch the children and see the color come into their pale faces and notice how much stronger they were than when they came, also to hear them shout when the dinner bell rang. We had no sickness during the summer, except one slight case of tonsillitis. For this we are very grateful.

Our daily program was so planned that it gave the children plenty of time for play, hikes, picnic parties and berrying parties. Our plan of taking groups of twelve or fourteen children down near the Merrimac River for a special picnic supper was a great treat to all and each group declared they had the best time.

The older girls, 11 to 14, were taken to Canobie Lake, where they spent the whole day. A special picnic lunch was provided.

Each morning before breakfast the two flags were raised and saluted and a song sung.

After the work hour we gathered in the large dining room for a song service with Bible verse and story. The children learned to repeat about fifty-six Bible verses and eighteen hymns and songs.

During the work hour the children were taught whatever they did to do it well. Never have the sleeping pavilions been in such order as this year. The Boys' Pavilion, which has always been such a trial to us, was kept in such order that I never felt afraid to invite a guest to inspect it.

With the exception of special days and Saturdays, bath day, we had an Industrial Hour. The elder girls in the Cottage, 11-14 years of age, made baskets, holders, bean bags, nightgowns, sewing aprons, dresses, ornaments out of wax, hemmed towels sent by the Deaconess Aid Society, also handkerchiefs. The girls from 7-10 years of age made sewing aprons, holders, needle books, napkin rings, wove hammocks and baskets. The boys wove hammocks, mats and baskets. The smaller children had paper work.

After the Rest Hour every day the children enjoyed the swings, sandboxes and teter boards. After supper games or walks were enjoyed. The visits to the blueberry pastures were the best, for they all knew that what they did not eat would be made into a blueberry pie.

At our short evening service the most impressive part was when all gathered around the Flagpole and sang the good-night song, "Day is dying in the West," or "Now the day is over."

Every week we had a special day. One week the girls at the Cottage gave a play. We had "Polly Ann Day," two picnic lunch days, and one evening stereopticon views were shown by Mr. Lee of the Haverhill Y. M. C. A. One week we had a circus with a parade in the morning, entertainment in the afternoon and war dance and stories in the evening. We had cowboys, wooden soldiers, clowns, Indians, camels, elephants, horses and trapeze girls. For refreshments we had peanuts and lollypops.



HOME IN CONCORD—SUN PARLOR

The last week the children dramatized the Bible Stories they had learned.

On Sunday mornings we had Sunday School and in the afternoon a service with a speaker. The Bible Lessons for the little ones were in the form of stories illustrated by pictures.

The girls in the Cottage studied the women of the Bible.

On August 10th, after supper, we held a memorial service for our departed President. As the children filed into the room Miss Alger played very softly, "Lead, Kindly Light," after which prayer was offered. The Scripture Lesson was read, the children then sang "Nearer, My God, to Thee," after which came a short talk by one of our workers. She based her remarks upon one of President Harding's last addresses, "The world needs more of Christ; the world needs the spirit of the Man of Nazareth." The children then marched out and gathered around the flagpole. A short prayer was offered and as the flag was being lowered they sang, "Now the Day is Over."

I have tried to give you an idea of the summer's work. What we aimed to do, we succeeded in doing. Never before have we had such a splendid staff of workers. All were trained workers and all were paid.

We closed the work feeling we had done our best. The appreciation of the children and parents, the encouraging words from Mrs. Wilbur and Mr. Williams made every worker feel that it had been a summer well spent in ministry to needy children.

OUR WINTER WORK.

During the months from January to June and from October to December the Home was kept open as a Rest Home for women. It has fulfilled its mission in providing a place where women of moderate means could come for rest and quietness and, for some who needed, a place to regain strength after illness. Thirty-one women have been our guests during those months.



HOME IN CONCORD—TYPICAL ROOM

Home for Aged Methodist Women CONCORD, MASS.

MISS MOLLIE E. DETWILER, *Superintendent*

WITH the year 1923, the Home passed its first decade. The building has never yet been filled to capacity, a small endowment making necessary a long waiting list of applicants. In all other respects the Home has fully justified its existence. Women, who have given devoted and self-sacrificing service to the Church, have found here a refuge in their declining years, where they are surrounded by Christian influences, a true home atmosphere, and congenial associates. At present, thirteen of these women are being cared for, three of whom were among the first to be admitted.

Arrangements have been made to receive paying guests, temporarily, thereby giving a larger number of women the benefits of the Home, and the opportunity of enjoying its beautiful environment and also adding a small income to the yearly budget. This year twenty-four women were entertained as paying guests. Among this number were included deaconesses, church workers, pastor's wives, librarians, teachers, business women and several elderly women who lived alone and came to the Home for a change of scenery and for companionship.

Mrs. Elizabeth Earle of Milford, Mass., entered the Home February 14th. This addition to our numbers was offset by the loss of one member, Mrs. Mary A. White, who after a brief illness died February 18th. Mrs. White was a woman of rare character and the fragrance of her sweet, Christian spirit will always remain in the hearts of those who loved her much.

Sunday services have been held with more or less regularity. The Methodist Church of Concord, having been without a pastor since May, we could depend only upon Rev. C. M. Redstone, from Maynard, for the service on alternate Sundays. Rev. Smith Owen Dexter, the Rector of Trinity Episcopal Church, and Rev. Gail Clelland, Pastor of the Trinitarian Congregational Church, Concord, have been kind in coming to us whenever their busy routine would permit them to do so. The Girls' Club from Immanuel Church, Waltham, held one service; members of the Calvary Church, Arlington, with the Pastor, Rev. A. J. Strout, also held a special service with music. We were especially favored with a sermon by the Superintendent of the Worcester District, Dr. C. E. Spaulding, who visited the Home one Sunday. The Junior



FRESH AIR HOME, HAVERHILL, MASS.—For Undernourished Children



TYPICAL GROUP OF CHILDREN—Haverhill Home

and Senior Christian Endeavor Societies of the Union Church, Concord Junction, came as usual for the services on Easter and Thanksgiving. These young people always remember each member of the Home with gifts of flowers, fruit and candy, most attractively arranged. Mother's Day we were guests of the Maynard Church School at the Church service.

Another special treat was a talk on the work of the Women's Foreign Missionary Society by Miss Clementine Butler and Miss Marie Nelson when they visited the Home. Mrs. Ida Parmenter, visitor of the Home Department of the Maynard Church School, has been faithful in calling each quarter and helping us keep in touch with the work of both church and school. Mr. Arthur Wright, Pastor of the Marlborough Church, with Mrs. Wright, their son and members of the church choir, gave a delightful program of song and readings for us one week-day afternoon.

The family have not lacked diversion, as a number of the members were away for short visits with friends and almost every day through the summer friends came to visit with them in the Home. The occasion of the annual outing of the Deaconess Aid Society afforded much enjoyment, when almost a hundred friends gathered on the grounds of the Home for an all-day picnic. The family picnic, provided through the generosity of the Committee of the Deaconess Aid Society, was held August 15th at Walden Pond and was a pleasant outing. Friends in Concord have also contributed to our happiness. Mrs. Sidney A. Lord and Mrs. Walter K. Shaw came frequently with their cars to take the ladies for long drives through the surrounding towns.

Fourth of July, Thanksgiving Day, and Christmas were each observed with appropriate festivities. Numerous greetings and gifts from personal friends and friends of the Home made Christmas a happy season. The continued interest and generous gifts of the following friends were especially appreciated:

Mr. J. L. Spaulding, Jr., Chairman of the Committee; Miss Mabel Eager; Miss Florence Tower; Mrs. Benjamin U. Gill; the members of the Committee of the Deaconess Aid Society; the Deaconess Aid Circle; and the Ladies' Aid, Circle No. 6, of the Malden Center Church.

On Christmas Eve the carol singers brought gladness with their beautiful music and friendly greetings. The evening following Christmas, children of the neighborhood, under the direction of Miss Colson, gave a short program for the entertainment of the family and about fifty guests. This neighborhood gathering was the crowning event of the Christmas season.

Our Heavenly Father has evidenced His love and care for us in innumerable blessings, especially in sending kind friends to take thought for our welfare. The Corresponding Secretary, Mr.

Williams; the Chairman of the Committee, Mr. Spaulding; the House Physician, Dr. Walcott; and the Chairman of the Deaconess Aid Society Committee, Mrs. Burr, have shared our problems and responsibilities and have met with ready response all demands made upon them in behalf of the Home. We extend our thanks to them and to all who have helped to brighten our days.

Annual Report of the Deaconess Aid Society of New England

FOR 1923

MRS. N. W. FRYE, *President*

THIS Society has held ten regular and three special meetings during the year. In May our annual Mite Box opening was held in Harris Hall, with a large attendance.

In June came our Annual Outing at the Home for Aged Methodist Women at Concord. This proved a delightful occasion.

Mrs. C. P. L. Bosworth, our Membership Committee and Organizer, has worked hard throughout the year, visiting many churches, where she presented our work.

The total membership for 1922 was 2163. In 1923 we had an increase of 252 members, making a total of 2420, which is the largest membership of any year in the history of the Society.

Our Special Committees for the Hospital, Home for Aged Women and Home at Haverhill, have faithfully attended to their duties, besides working hard to make our Bazaar a financial success.

The Bazaar, held October 13th and 19th in Chipman Hall, Tremont Temple, was an occasion long to be remembered, proving both a social and financial success. The net proceeds were \$2,187.21. This was appropriated towards the payment of our \$25,000.00 pledge to the new Hospital.

During the year we have met with a severe loss in the death of Mrs. Sidney L. Burr, Chairman of the Committee for Home for Aged Women at Concord. She was always present at the meetings and always enthusiastic. We miss her sadly.

We take this opportunity to thank all the workers and the many friends who have so loyally supported us in our work.

OFFICERS FOR 1924

<i>President</i>	MRS. A. L. PERCY, Jamaica Plain
<i>Vice-President</i>	MRS. S. T. EMERY, Newton Centre
<i>Recording Secretary</i>	MRS. H. KANE, Cambridge
<i>Corresponding Secretary</i>	MRS. A. L. WIGHT, Malden
<i>Treasurer</i>	MRS. G. B. LAW, Lynn
<i>Auditor</i>	MRS. H. C. NOBLE, Malden

ANNUAL REPORT OF THE TREASURER OF THE
DEACONESS AID SOCIETY OF NEW ENGLAND,
1923-24

RECEIPTS		EXPENDITURES	
1922			
Jan. 2. Cash Balance . . .	\$1,566.72	Rent of Myers Hall . . .	\$40.25
Annual Dues	451.25	Corresponding Secretary . . .	36.25
Life Members	90.00	Printing	27.50
Gifts	306.20	Fresh Air Work	30.00
Sale	13.50	Hospital Supplies	25.00
Lunch	12.60	Flowers	5.00
Interest on Deposit . . .	80.11	Refreshments	17.74
Mite Boxes	579.99	Guests in Hospital	542.25
Hospital Bazaar	2,187.21	Bazaar Expenses	303.49
		Membership Expense . . .	10.40
		Miscellaneous	4.83
		Deaconess Association . . .	3,000.00
			\$4,042.71
		Balance Jan. 8, 1924 . .	1,244.87
	\$5,287.58		\$5,287.58

WEBSTER EMERGENCY FUND

1922	
Jan. 1, Balance	\$639.82
Interest	30.73
	\$670.55
Paid Deaconess Association	500.00
Balance, January 8, 1924	\$170.55

AUDITOR'S REPORT

This is to certify that the accounts of Mrs. S. F. Law, Treasurer, have been carefully audited, the same found correct, and vouchers sufficient.

140 Clifton Street,
Malden, Mass.
January 28, 1924.

ELIZABETH H. NOBLE,
Auditor.

Deaconess Aid Circle

March 1, 1923 to March 1, 1924

THE Officers were unanimously re-elected for another year at our Annual Meeting.

President, MISS MABEL BRODBECK

Vice-President, MRS. GEORGE HODSDON,

Secretary, MRS. G. T. COWPER

Treasurer, MRS. CHARLES REED

Our new pledge to furnish a seven-bed ward in the new wing lacks only \$400 of its fulfillment. We hope to clean this up soon.

We have visited the Hospital to serve refreshments at dedication and reception for nurses, also to make dressings. We have also visited the Palmer Memorial to sew and to mark linen, and have visited the Old Ladies' Home at Concord.

We held two entertainments during the year and are planning a "Spring Luncheon."

Our meetings are well attended and all are happy in the thought that we have done what we could for the suffering and needy.

BY-LAWS

OF THE

NEW ENGLAND DEACONESS ASSOCIATION

Adopted and made effective May 16, 1905. Amended Jan. 27, 1906, Jan. 23, 1912, Jan. 23, 1917, Jan. 22, 1918, Jan. 27, 1920, Jan. 22, 1924.

ARTICLE I

Members

The Corporation shall be composed of its present members, except the *ex officio* members, or such other persons as may from time to time be chosen members by ballot at any legal meeting of the Corporation and of one minister and one layman to be chosen annually by each of the following Annual Conferences of the Methodist Episcopal Church, to wit: New England, New England Southern, New Hampshire, Vermont, Maine. No members of the Corporation, save the members to be chosen annually by said Conferences, as aforesaid, shall hereafter be chosen in addition to the present membership of the Corporation until the present membership shall have become reduced by death, resignation or otherwise to less than thirty-five in number, and thereafter the members of the Corporation, including said members to be chosen annually by said Conferences as aforesaid, shall never exceed forty-seven in number and the majority of said members shall be members of the Methodist Episcopal Church. In case of the absence for two years of any member from all meetings of the Corporation, his place may be declared vacant by a three-quarters vote of the members present and voting at any legal meeting of the Corporation.

ARTICLE II

Officers

SECTION 1. The Officers of the Corporation shall be a President, one or more Vice-Presidents, a Clerk, a Treasurer, a Corresponding Secretary and an Executive Committee. The Executive Committee may, in its discretion, appoint an Assistant Treasurer and an Assistant Corresponding Secretary who shall perform such duties as the Committee may determine.

SEC. 2. The foregoing officers shall be chosen by ballot at the Annual Meeting of the Corporation and shall hold office for one year and until their successors are duly chosen and qualified in their stead. At the same meeting the Corporation shall elect the Chairman of the Executive Committee.

SEC. 3. The Executive Committee shall consist of the President, Clerk, Treasurer of the Corporation, the Chairman and Secretary of the Board of Managers, *ex officio*, and six other members.

SEC. 4. Vacancies in said offices and in the Board of Managers may be filled at any special meeting of the Corporation called for that purpose.

ARTICLE III

Duties of Officers

SECTION 1. Executive Committee. The Executive Committee shall have the management of the affairs of the Corporation, and in general shall have and exercise all the powers vested in the Corporation, except as otherwise provided by law or by these By-laws or by the Corporation. It may at any time demand for inspection the books or other documents relating to the Corporation. At each annual meeting it shall submit or cause the Treasurer to submit a general statement of the affairs and a report of the financial condition of the Corporation, and through the Clerk shall make report of all important action taken by it during the year. At least once every year it shall employ a public accountant to examine and audit the books, vouchers and funds, and other property of the Corporation, and shall present his report at the Annual Meeting of the Corporation. It shall be the duty of said Executive Committee to apply the moneys donated to the Corporation or received by it from collections of the several churches of said Conferences to such purposes only as may be designated by the donors or by the respective Conference Deaconess Boards, as the case may be, but subject thereto: said committee shall have power to appropriate from time to time from the available funds of the Corporation such sums as it may deem necessary for the proper conduct of the several departments or forms of work established or undertaken by the Corporation and to determine the compensation of the officers, agents and employees of the Corporation.

SEC. 2. President. The President shall preside at the meetings of the Corporation, and shall promote the interests of the Association.

SEC. 3. In the absence or disability of the President, the Executive Committee shall designate one of the Vice-Presidents to exercise all the powers and perform all the duties of the President.

SEC. 4. Clerk. The Clerk, who shall be sworn, shall keep a record of the meetings of the Corporation and Executive Committee, and shall notify members of all meetings.

SEC. 5. Treasurer. The Treasurer shall receive all money paid to the Corporation, and shall deposit the same in such bank or banks as may be designated by the Executive Committee and shall sign all checks for the disbursement in the name of the Corporation. He shall pay all bills authorized by the Executive Committee and shall make a report at each regular meeting of said Committee, and an annual report at the Annual Meeting of the Corporation. He shall have charge of all deeds, securities, bonds or other legal papers belonging to the Corporation and shall deposit the same in the name of the Corporation in a box in some vault approved by the Executive Committee. He shall be required by the Executive Committee to give bond to the Corporation in such amount and with such sureties as shall be satisfactory to said Committee.

SEC. 6. Corresponding Secretary. The Corresponding Secretary shall represent and promote all the purposes and work of the Corporation and shall be the Executive Officer of the Corporation, with general supervision over the various departments, and shall perform such other duties as may be assigned him by the Executive Committee. He shall keep an account of all money received by him, and pay the same to the Treasurer, taking a receipt therefor. He shall make reports to the Executive Committee, at its regular meetings and an annual report to the Corporation.

ARTICLE IV

Members of the Corporation

SECTION 1. Annual Meeting. The Annual Meeting of the Corporation shall be held in Boston on the fourth Tuesday in January at such time and place as the President may direct for the purpose of choosing officers for the ensuing year and for the transaction of such other business as may legally come before the meeting.

SEC. 2. Special Meetings. Special meetings of the Corporation may be called at any time, by the direction of the President or of the Executive Committee, and shall be called at the written request of five members of the Corporation addressed to the Clerk and stating the cause for such special meeting.

SEC. 3. Quorum. At all meetings of the Corporation eleven members shall constitute a quorum for the transaction of business.

SEC. 4. Notice of Meetings. The meetings of the Corporation, annual or special, shall be called by a written or printed notice thereof, addressed to each member at his place of business or residence, and mailed to him postpaid at least seven days before date of said meetings.

ARTICLE V

Meetings of the Executive Committee

SECTION 1. Regular Meetings. Regular meetings of the Executive Committee shall be held on the fourth Tuesday of January, April and October, at such hour and place as shall be designated by said Committee, or, upon its failure to act, by the Chairman.

SEC. 2. Special Meetings. Special meetings of the Executive Committee may be called at any time by direction of the Chairman, and shall be called at the written request of any three members of the Committee. Notice of special meetings of the Committee shall be mailed to each member thereof at least twenty-four hours before the same are held.

SEC. 3. Quorum. Five members shall constitute a quorum at any meeting of the Executive Committee.

ARTICLE VI

Board of Managers

Upon the adoption of these By-Laws, and thereafter at the Annual Meeting, the Corporation shall designate not less than thirty-five persons, who need not be members of the Corporation, to constitute, with the members of the Executive Committee, the Corresponding Secretary, the Superintendents of the different departments, to have charge of the administration of all activities of the Association, other departments or forms of work as may from time to time be established or undertaken by them, subject to the Executive Committee and to such appropriations as may be made from time to time therefor, as hereinbefore provided; to nominate annually, subject to confirmation by the Executive Committee, the Superintendents and other agents and employees necessary for the administration of the above departments; and to make such rules and regulations for its own government and for the government of the aforesaid departments as it may deem necessary, subject, however, to the approval of the committee Executive.

A committee consisting of five persons, shall be appointed by the President, to report to the next Annual Meeting of the Corporation, a list of members for the Corporation, in accordance with Article I of the By-Laws, and to place in nomination these members of the Executive Committee, in accordance with Section 3, Article II, of these By-Laws.

ARTICLE VII

Amendments

These By-Laws may be altered or amended at any meeting of the Corporation, by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given in the call for the meeting.

RULES OF THE BOARD OF MANAGERS OF THE NEW ENGLAND DEACONESS ASSOCIATION

Amended February 26, 1917 and January 27, 1920, January 22, 1924.

ARTICLE I

Meetings of the Board

SECTION 1. The Board of Managers shall elect annually a Chairman, a Vice-Chairman and Secretary at its first regular meeting, and shall hold regular meetings on the third Tuesday of each month, except July and August, at 2.30 p. m., at such place as shall be designated by the Board or, upon its failure to act, by the Chairman of the Board.

SEC. 2. Special meetings may be called at any time by the Chairman of the Board, and shall be called upon the request of any three members.

SEC. 3. Written notice of all meetings shall be mailed to the members at least twenty-four hours before the same are held.

SEC. 4. At all meetings of the Board nine members shall constitute a quorum.

ARTICLE II

Standing Committees

SECTION 1. The Board shall have the following Standing Committees, to be constituted as hereinafter provided: 1, Committee on the Homes; 2, Committee on Hospitals; 3, Committee on Supplies.

SEC. 2. The Committees shall each consist of such members as may be elected by the Board by ballot at the first meeting following the Annual Meeting of the Corporation. The Chairman and Vice-Chairman of each Committee shall be designated by the Board.

SEC. 3. The Committee on Supplies shall consist of the Corresponding Secretary, the Treasurer, and the Superintendent of the Institutions.

SEC. 5. The Corresponding Secretary shall be an *ex officio* member of all the above named Committees.

ARTICLE III

Duties of Committees

SECTION 1. The Committees on the Homes and Hospitals, shall have general supervision of all affairs pertaining to their respective departments, their conduct and equipment; shall carefully observe and investigate their condition and needs, and shall make reports and recommendations to the Board at its regular meetings.

SEC. 2. The Committee on Supplies shall supervise the purchase of supplies for all departments.

ARTICLE IV

Committees on Nominations

Immediately following the Annual Meeting of the Corporation, the President shall appoint a committee of three to nominate the Standing Committees of the Board of Managers, which committee shall report at the first regular meeting of the Board following the Annual Meeting of the Corporation.

ARTICLE V

Reports of Superintendents and Corresponding Secretary

The Superintendents of all Departments and the Corresponding Secretary shall make reports to the Board of Managers at its regular meetings. Annual Reports shall be written.

ARTICLE VI

These rules may be altered or amended at any meeting of the Board by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given at the previous meeting.

TO OUR CONTRIBUTORS

By unanimous vote of the Corporation, it was decided not to publish the names of those who had made cash contributions for the work of the Association.

This is done because it seemed evident that those who gave would prefer not to have their names given to the public. This decision was not reached because there is any lack of gratitude to these generous friends, but rather for their protection.

Moreover, the names of all contributors do not always reach us from the Church Treasurers and thus the lists were inevitably incomplete when published. All persons whose names are forwarded to this office are recorded on our books.

To those who have given least as well as to those who have given more the Association would express its gratitude for the generous support which has enabled it to carry on its work.

DONATIONS

It will be noticed that there is also omitted the usual list of donations of flowers, fruit, garments, etc. There is always danger that not all will be included in such lists. As it is the custom of each Superintendent to acknowledge receipt of such supplies it is thought best to omit them from this report. The gratitude of the Association is extended to all who have by such gifts aided in its work.

ANNUITIES

Friends of our work who have means which they wish to devote to the uses of the Association, but the income from which they require during their lifetime, are requested to consider our plan for annuities, concerning which we present the following information.

(1) The annuity plan makes it certain that the gift will not be diverted by any legal proceedings from the object for which it is designed. A will may be broken and a bequest made ineffective, but there is no possibility of such a result when money has been placed in the Treasury of the Association as a gift, and the Corporation has given a bond in which it pledges a certain sum to the donor as annuity thereon.

(2) Being placed in the Treasury as a gift, it is not an investment and the principal is not legally subject to a tax. Furthermore, the income is made secure by the legal obligation of a responsible Corporation and it is paid by check every six months without the necessity of even a demand therefor.

(3) The donor loses nothing by reason of the necessity of reinvestment of money from time to time, nor is there occasion for anxiety as to possible loss, as is the case with an investment. An annuitant need have no further concern as to the principal represented by the gift. His interest is in the income involved and to the payment of this under any and all circumstances the Corporation is obligated by reason of the conditions of the gift. Net assets of over \$900,000 are behind all such obligations.

(4) The amount represented by the gift may immediately become available for the work to which it is to be devoted, so that, while it is still returning an income to the donor, it can be effectively employed in the beneficent work of the Association.

BOARD OF MANAGERS—1924

THE EXECUTIVE COMMITTEES, THE SECRETARIES, THE SUPERINTENDENTS OF DEPARTMENTS AND

REV. CHARLES F. RICE, 59 Fourth St., Medford, Mass., *Chairman*.
MRS. T. C. WATKINS, 684 Highland Ave., Needham Heights, *Secretary*.
MRS. SETH C. CARY, Gardner, Mass.
REV. JAMES E. COONS, 65 Beltram St., Malden, Mass.
MRS. J. B. CUMMINGS, 67 Eastern Ave., Worcester.
MRS. J. W. CUSHING, 1577 Beacon St., Brookline.
MRS. R. S. DOUGLASS, 18 Fuller St., Brookline.
MISS MABEL T. EAGER, 49 Seminary Ave., Auburndale, Mass.
REV. EDWARD A. ELLIOTT, 177 Hancock St., Cambridge.
MRS. S. T. EMERY, Newton Centre, Mass.
MRS. E. O. FISK, 135 Winthrop Rd., Brookline.
MRS. R. A. FOSS, Washington St., Assinippi, Mass.
MRS. A. L. FLANDERS, 49 Longwood Ave., Brookline.
MRS. H. C. GALLAGHER, Hillside St., Milton, Mass.
MRS. E. WARREN GRIFFITH, 185 Hancock St., Cambridge.
MRS. S. W. JOHNSON, 200 Riverway, Longwood, Mass.
MISS ELIZA M. LADNER, 23 Plumer St., Everett, Mass.
MRS. R. S. LAMBERT, 36 Crescent St., North Plymouth, Mass.
REV. WILLIAM R. LESLIE, 5 Fairbanks St., Brookline.
MR. E. C. LINN, 93 Williston Rd., Brookline.
MR. FRANCIS P. LUCE, 140 Washington St., Boston.
MRS. F. A. PATTERSON, 39 Canterbury Rd., Newton Highlands.
REV. WEBSTER H. POWELL, 38 Langdon St., Cambridge.
REV. CHARLES E. SPAULDING, 15 Berwick St., Worcester.
REV. J. M. SHEPLER, 85 Washington Park, Newtonville, Mass.
MR. E. RAY SPEARE, 156 Sixth St., East Cambridge.
MRS. ROLAND E. THORPE, Franklin Park, Mass.
MR. CHARLES H. WATKINS, 18 Oliver St., Boston.
MRS. J. W. WILBUR, 127 Winthrop Rd., Brookline.
MRS. C. W. WILLIAMS, 191 Audubon Rd., Boston.
MRS. M. A. WILLIAMS, 56 Elmore St., Newton Centre.
MRS. EDWIN H. HUGHES, 235 Summer St., Malden, Mass.
MRS. WILLIAM M. FLANDERS, 12 Lake Terrace, Newton Center.
MR. RALPH P. JONES, 141 Powder House Blvd., W. Somerville.
MRS. G. W. BRAINERD, 58 Greenough St., Brookline.
MR. E. H. REDSTONE, 46 Mt. Vernon St., Cambridge.
MR. STANLEY O. McMULLEN, 26 Park Place, Newtonville.
MR. ALBERT B. BENT, 100 Washington St., Winchester.
REV. HENRY H. CRANE, 100 Washington St., Malden.
MISS LUCY LOCKE, Waban
MRS. N. W. FRYE, 13 Davis St., Woburn.
MRS. FRED A. POWDRELL, Hotel Somerset, Boston.
PRESIDENT DEACONESS AID.
PRESIDENT DEACONESS AID CIRCLE.

FORM OF BEQUEST

I hereby give and bequeath to the New England
Deaconess Association, incorporated under the laws of
the State of Massachusetts,
dollars, to be paid to the Treasurer of said Society,
whose receipt shall be sufficient acquittance to my
executors therefor.

